

**DRAFT BUDGET 2012/13 AND MTP  
(Report by the Head of Financial Services)**

**1 PURPOSE**

- 1.1 This report updates the approved budget and MTP for all of the currently known changes and proposals so that Members can approve a draft 2012/13 budget and MTP. Inevitably there are still uncertainties but approval of the draft allows detailed disaggregation of costs to manager and service level, ready for the final report in February.

**2 BACKGROUND**

- 2.1 This report is the second stage of the process leading up to the formal approval of the 2012/13 budget and Medium Term Plan (MTP) next February.
- 2.2 The September Forecast report set the scene by considering the impact of last year's actual spending and other variations on the approved MTP. It highlighted the nature and degree of a range of uncertainties and concluded by providing a range of savings that might still need to be found.
- 2.3 This report now includes all the variations proposed to the existing MTP schemes, latest assumptions on inflation and interest rates, forecasts of what will be achieved from the identified savings proposals and highlights the continuing areas of uncertainty.

**3 SUMMARY**

**Key Points**

**Strong action and a positive strategy towards growth have resulted in:**

- **Higher than anticipated revenue reserves due to underspending last year and forecast for this year.**
- **Savings and efficiency improvements being higher than targeted.**
- **New Homes Bonus being significantly higher than previously forecast.**
- **The gap in our 2012/13 budget being closed with no increase in the use of reserves.**
- **Increase in minimum level of general reserves from £3M**

to £4M.

#### **Current Savings Targets**

- The target for Reorganisation savings should be exceeded in 2012/13 and it is expected that future years' targets will be met.
- The Pay and Allowances target would be exceeded by the current consultation proposals.
- Leisure continues to deliver its efficiency targets.
- This report is based on CCTV being operated on a part-time basis rather than being mothballed.
- Discussion continues on the level of savings that can be achieved from Voluntary Sector Grants. The risk assumptions are based on some funding still being made available.

#### **Further Savings Required**

Last year's approved plan estimated that a further £0.8m of savings would be required in 2012/3. This draft budget shows that, due to the savings and additional income already identified, no further savings are required for 2012/3 in order to meet the plan. This is based on taking no extra funds from reserves and after providing extra funding in a limited number of areas that members have indicated as priorities.

However there is more uncertainty in later years and the Council will still need to make further savings. For example, in 2014/15 a range of £0.8M to £2.6M is forecast but this is significantly lower than the £1.2M to £4.1M range included in the September Forecast report.

#### **Issues for Members:**

The Draft Budget assumes Council Tax rises of 2.5% per year. Members will need to consider the implications of the latest Council Tax freeze grant proposal and whether 2.5% is still appropriate. Decisions will need to be made in February.

Uncertainty is likely to prevail for some years and so it continues to be important that Members resolve any outstanding uncertainties on existing proposals and agree a process for identifying further savings which can be "called off" as information emerges that confirms the need.

## **4 2010/11 OUTTURN**

- 4.1 The Council was successful in keeping spending £1M below forecast last year, due mainly to one-off savings partially offset by lower planning fees. £1.6M was used from the Special Reserve to fund redundancies leaving a balance of £0.3M. £1.9M was taken from general reserves to fund the spending deficit leaving

Revenue Reserves (including the £0.6M delayed spending reserve) of £14.2M at 1<sup>st</sup> April 2011.

## 5. SPENDING VARIATIONS

5.1 The following table summarises the spending variations that have been included:

SPENDING VARIATIONS	REVENUE						NET CAPITAL					
	F'Cast	Budget	MTP				F'Cast	Budget	MTP			
	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M
<b>VARIATIONS</b>												
Rephasing	-0.1	-0.1	0.1				-4.4	2.7	2.6	0.1	1.1	-0.7
Savings	-0.2	-0.4	-0.7	-0.9	-0.6	-0.7	-2.5	4.1	0.1	-0.2	-0.2	0.4
Extra Cost	0.3	0.5	0.7	0.7	0.7	0.7	1.6	2.0	-1.8	0.4	0.1	2.6
Capital/Revenue							0.1					
Technical	-1.3	-0.5	-0.1	-0.1	0.1	0.1	-1.1	0.1	0.1	0.1		-3.7
Low Risk Assumption		0.1	0.8	0.9	1.1	1.4						
<b>Total Variations</b>	<b>-1.2</b>	<b>-0.4</b>	<b>0.8</b>	<b>0.6</b>	<b>1.3</b>	<b>1.4</b>	<b>-6.4</b>	<b>8.9</b>	<b>1.1</b>	<b>0.4</b>	<b>1.0</b>	<b>-1.4</b>

5.2 Annex A1 shows a more detailed summary, Annex A2 gives the individual items in each category and is followed by cross referenced brief notes for each significant item.

5.3 There is limited opportunity for reducing extra cost items as the majority are unavoidable, required to maintain or replace assets or reflect forecasts to cover potential (contingent) costs that are likely to flow from Government proposals to change the way certain services are delivered.

5.4 One of the variations relates to the Huntingdon multi-storey car park for which the agreements need to be signed in December. Annex A3 therefore details the change and seeks formal approval.

## 6. FUNDING

6.1 The table below shows the funding now included in the approved MTP and the succeeding paragraphs provide details of the changes:

FUNDING	2012/13	2013/14	2014/15	2015/16	2016/17
	£000	£000	£000	£000	£000
<b>Funding in Approved MTP</b>	<b>-18,634</b>	<b>-19,394</b>	<b>-19,717</b>	<b>-20,648</b>	<b>-21,793</b>
New Homes Bonus	-1,876	-2,837	-3,685	-4,826	-6,076
Formula Grant (RSG)	-9,288	-9,235	-8,630	-8,846	-9,067
Council Tax Freeze Grant 2011/12	-184	-184	-184	0	0
Council Tax					
Proceeds	-7,627	-7,686	-7,939	-8,199	-8,468
<i>Level</i>	<b>£127.27</b>	<b>£127.27</b>	<b>£130.46</b>	<b>£133.72</b>	<b>£137.06</b>

<b>TOTAL FUNDING</b>	<b>-18,975</b>	<b>-19,942</b>	<b>-20,437</b>	<b>-21,871</b>	<b>-23,610</b>
<b>Increase</b>	<b>-341</b>	<b>-548</b>	<b>-720</b>	<b>-1,223</b>	<b>-1,817</b>

## 6.2 New Homes Bonus

<b>NEW HOMES BONUS</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Approved MTP	-1,527	-2,129	-2,745	-3,377	-4,025
Draft Budget	-1,876	-2,837	-3,685	-4,826	-6,076
<b>VARIATION</b>	<b>-349</b>	<b>-708</b>	<b>-940</b>	<b>-1,449</b>	<b>-2,051</b>

A clear indication of the New Homes Bonus for 2012/13 is now available and £1,876k should be received. Succeeding years are based on the planning profile but there are two risks to these sums being achieved. Firstly that growth is slower than forecast and secondly that the Government will have to reduce Formula Grant to fully fund the New Homes Bonus. The total cost of New Homes Bonus is forecast to be in the region of £1,500M but only £185M new money has been provided and so the remainder will have to be top-sliced from Formula Grant or Localised Business Rates. The impacts of these risks on this Council are not accurately calculable and so are dealt with in the Risks and Uncertainties section.

Members have expressed interest in the use of the Bonus. It is not ring-fenced for specific communities but there is ample evidence within this report that it will be used to enable the protection of services and for investment in key growth areas.

## 6.3 Formula Grant

<b>FORMULA GRANT</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Approved MTP	-9,296	-9,203	-8,651	-8,867	-9,089
Draft Budget	-9,288	-9,235	-8,630	-8,846	-9,067
<b>VARIATION</b>	<b>+14</b>	<b>-32</b>	<b>-21</b>	<b>-21</b>	<b>-22</b>

The Formula Grant assumptions have been based on illustrations produced by the LGA. However there is still an element of risk which is compounded by the Government proposal to move to Localisation of Business Rates in 2013/14 to replace Formula Grant.

This will have a major impact on all Councils but until definite proposals are confirmed post-consultation it is impossible to make a reliable assessment. Some possible assumptions are included in the Risks and Uncertainties section.

## 6.4 Council Tax Freeze Grant

There is no change to the 4 year Reward Grant for not increasing Council Tax Last year. However the Government have now

decided to offer a one year reward grant equivalent to a 2.5% increase to any authority that does not raise its tax level in 2012/13.

- 6.5 Such temporary reward grants for not raising the Council Tax are implicitly service cuts **unless the Government provides head room to allow higher Tax increases in future**. The table below shows the extra cuts required as a result of the rewards if this headroom is not provided. Annex B provides greater detail.

COUNCIL TAX FREEZE REWARD GRANT	2010/	2011/	2012/	2013/	2014/	2015/
	2011	2012	2013	2014	2015	2016
February 2011 MTP with first reward						
<i>Extra Savings required</i>		0	-7	-13	-19	-210
February 2012 MTP IF second reward taken						
<i>Extra Savings required</i>		0	-7	-205	-218	-415

#### 6.6 Council Tax

The Council currently raises £7.4m through Council Tax by charging the average band D tax payer £124.17. It is the 20<sup>th</sup> lowest of the 201 District Councils which have an average of £168 and a maximum of £310.

- 6.7 The current MTP and this report are based on keeping the annual Council Tax increase down to 2.5% per year.
- 6.8 Any consideration of higher increases will need to take account of the current legislation for limiting increases. There are suggestions that the new regulations, requiring a positive referendum result before tax increases in excess of a pre-determined level can be made, could be delayed until 2013/14. If this were to be the case then capping, at a level that might be determined retrospectively, could continue for 2012/13.
- 6.9 A number of different scenarios could be considered and all would lead to a reduction in the savings still to be identified. Some examples are given below:

<b>Reduction in unidentified savings required if Council Tax increase is raised from 2.5% per year to:</b>	<b>2013/14 £M</b>	<b>2014/15 £M</b>	<b>2015/16 £M</b>	<b>2016/17 £M</b>
Tax rise %	2.5%	2.5%	5.0%	2.5%
<b>Reduction in savings required £M</b>			<b>0.2</b>	<b>0.2</b>
<i>This compensates for the fall out of the 2011/12 Council Tax freeze reward grants</i>				
Tax rise %	3.5%	3.5%	5.0%	3.5%
<b>Reduction in savings required £M</b>	<b>0.1</b>	<b>0.2</b>	<b>0.4</b>	<b>0.5</b>
Tax rise %	4.5%	4.5%	5.0%	4.5%
<b>Reduction in savings required £M</b>	<b>0.2</b>	<b>0.3</b>	<b>0.5</b>	<b>0.7</b>

6.10 A decision does not need to finally be made on the Council Tax level until February when further information should be available on the limitation regime that will be applicable (capping or referendum) and the general reaction of Authorities to the new single year freeze grant.

#### 6.11 Reserves

£359k remained in the Special Reserve at 1 April and it is estimated that around £190k will be required for currently expected redundancy and savings related consultancy costs leaving £169k for any further up-front costs required to achieve further savings.

6.12 Given the major levels of uncertainty that exist for local authorities it is currently considered prudent to increase the minimum level of general reserves to £4M. This will be reviewed as and when significant uncertainties are resolved.

## 7. ASSUMPTIONS

7.1 Annex C Provides information on some key assumptions.

## 8 RISKS AND UNKNOWNNS

8.1 The most fundamental issue continues to be the economic impact of the various international financial issues. There are many conflicting views on the scale of the problems ahead for the UK, the eurozone or the USA. There may be further financial impacts on the UK and, if so, there could be impacts on the Council due to:

- Lower income from planning fees, building control fees and leisure charges.
- Lower New Homes Bonus
- More applicants for housing and council tax benefit
- Higher homelessness
- Reductions in Government Grant

8.3 The final detail of the Government’s proposals resulting from the Hutton review of public sector pensions is still awaited. There are clear indications that changes will emerge that will reduce the cost from options such as introducing increases to employee contribution rates, basing pensions on career averages and altering the age at which pensions become payable. Some benefit has implicitly already been taken in the Actuary’s approach last year but it is not yet possible to gauge what further financial impact there might be and in what time-scale.

8.4 Other issues include:

- Delivery of the items contained in the savings list (Annex A2)
- Levels of pay awards, inflation and interest rates
- Ability to maintain income levels
- Grant changes for 2013/14 onwards
- Impact of growth in Business Rates
- Impact of slower home building on New Homes Bonus
- Loss of Formula Grant (or Localised Business Rates) to fund New Homes Bonus
- Costs of demographic growth
- Change in Pension Fund contributions
- Impact of changes to the benefits systems as outlined in the Forecast report
- High priority service developments not already in the MTP and any unavoidable spending requirements not referred to in this report emerging e.g. planning appeals
- The potential for costs relating to “orphan” contaminated land sites
- Repayment of past land charge fees
- Low demand for office property in Huntingdon – Sale of Castle Hill House and rental of spare capacity in Pathfinder House

8.5 Annex E attempts to quantify a lower and higher end assumption of the costs of these items. The table below highlights the results:

	Budget	MTP			
	12/13 £M	13/14 £M	14/15 £M	15/16 £M	16/17 £M
<b>Proposed Range</b>					
• Lower End	0.1	0.8	0.9	1.1	1.3
• Higher End	0.3	2.3	2.7	3.4	4.1

## 9. UNIDENTIFIED SAVINGS REQUIREMENT

9.1 Based on the items referred to in previous paragraphs including Council Tax rises of 2.5% and the Lower End risk assumptions the table below shows the forecast net spending and the unidentified savings that are required.

SHORTFALL	Budget	MTP			
	12/13 £M	13/14 £M	14/15 £M	15/16 £M	16/17 £M
<b>Net Spending</b>	<b>21.7</b>	<b>22.7</b>	<b>23.6</b>	<b>24.2</b>	<b>25.2</b>
<b>Funded by:</b>					
Government Grants	-11.3	-12.3	-12.5	-13.7	-15.1
Council Tax	-7.6	-7.9	-8.1	-8.4	-8.7
<b>Reserves</b>	<b>-2.7</b>	<b>-2.1</b>	<b>-2.2</b>	<b>-0.8</b>	<b>-0.0</b>
<b>Unidentified Savings</b>	<b>-0.0</b>	<b>-0.5</b>	<b>-0.8</b>	<b>-1.3</b>	<b>-1.4</b>

Savings for Higher End assumption	-0.2	-2.0	-2.6	-3.6	-4.2
-----------------------------------	------	------	------	------	------

Further detail and additional years are shown in Annex D.

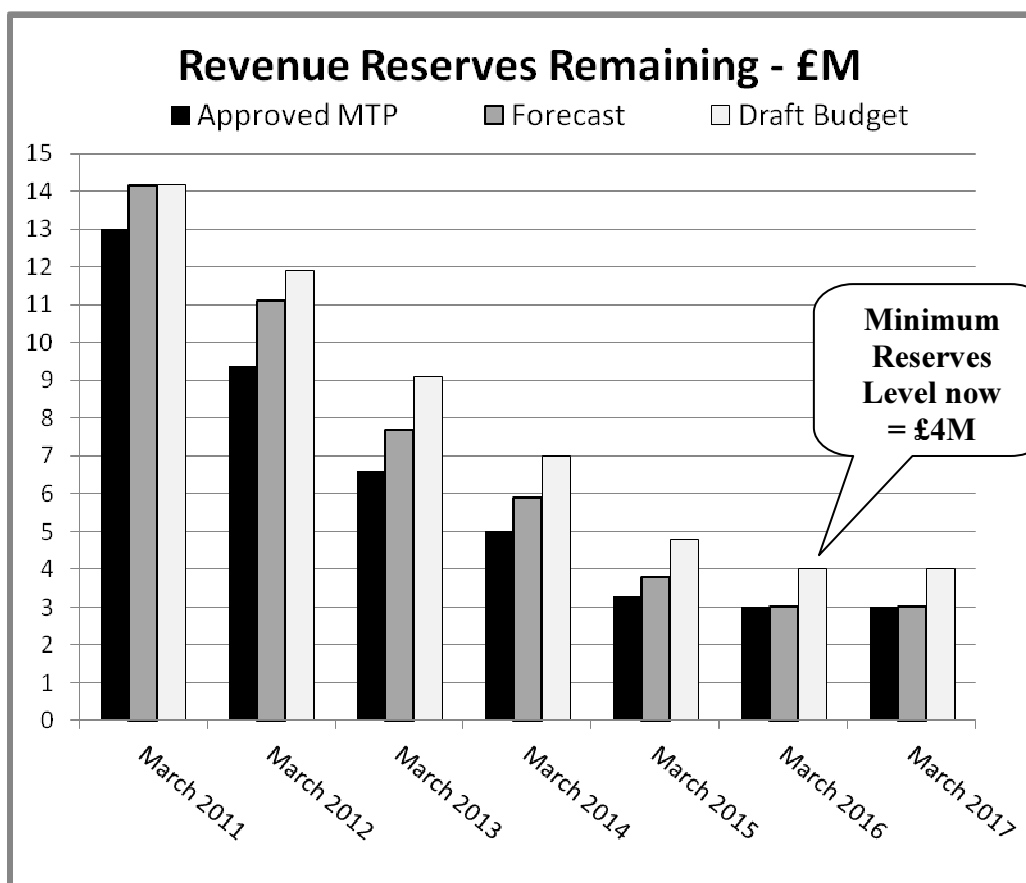
9.2 The following table shows how this has reduced when compared with the approved MTP and the Forecast report considered in September.

UNIDENTIFIED SAVINGS	Budget	MTP			
	12/13 £M	13/14 £M	14/15 £M	15/16 £M	16/17 £M
<b>Approved plan (February 2011)</b>	<b>0.8</b>	<b>1.0</b>	<b>1.5</b>	<b>2.0</b>	<b>2.0</b>
<b>Forecast Report</b>					
Lower End	0.5	1.2	1.2	1.2	1.1
Higher End	1.3	3.6	4.1	5.5	6.0
<b>Draft Budget including risk assumptions</b>					
Lower Risk		0.5	0.8	1.3	1.4
Higher Risk	0.2	2.0	2.6	3.6	4.2

9.3 Annex F shows the resulting controllable budgets by Manager which is the basis on which budgets are controlled on a day to day basis. It should be noted that there are a number of items that cannot be allocated to relevant services at this stage (e.g. the 2012/13 inflation provision) but this will be carried out in time for the February report which can then also provide a service based budget summary.



9.4 The Council's revenue reserves, in accordance with past practice, have been used to produce the smooth savings profile shown in the above table before they reach the new minimum recommended level of £4M. The chart below shows the total remaining each year:



## 10. TIMETABLE FOR BUDGET APPROVAL

10.1 The key dates in the process are shown below:

December	Draft Budget and MTP
1	Overview & Scrutiny
8	Cabinet
14	Council
February	Final Budget, MTP and Council Tax Level for 2012/13
2	Overview & Scrutiny
16	Cabinet
22	Council

## 11. CONCLUSIONS

- 11.1 Savings and efficiencies, together with the New Homes Bonus, allow next year's budget to be balanced, after the previously planned use of reserves, with only minor savings needing to be found.
- 11.2 Given the significance of New Homes Bonus it is critical that it is regularly reviewed.
- 11.3 Many uncertainties remain and it may be some years before they are significantly reduced.
- 11.4 It is important that the Council focuses on the items that it can influence and the most significant aspects are:
- Agreement or otherwise of any optional variations in Annex A2.
  - Clarification of any uncertain outstanding savings items as soon as possible.
  - Considering appropriate levels of Council Tax increase (taking account of the Government's latest freeze offer and the limitation mechanism) ready for debate in February.
  - Identification of a list of further acceptable savings that can be ready to introduce at short notice depending on the resolution of some of the unknown items.

## 12. RECOMMENDATIONS

### **Cabinet is requested to:**

**Note** the contents of this report

**Consider** any comments from Overview & Scrutiny (Economic Well-being)

**Make appropriate comments and recommendations** to Council on this year's budget.

**Approve a supplementary capital budget of £300k** as explained in Annex A3.

### **ACCESS TO INFORMATION ACT 1985**

Source Documents:

Working papers in Financial Services

Financial Forecast (September 2011), 2010/11 Outturn, 2011/12 Revenue Budget and the 2012/16 MTP

Project Appraisals

<http://www.huntingdonshire.gov.uk/Councils%20and%20Democracy/Council/Council%20Finance/Pages/2011MTPReview.aspx>

**Contact Officer: Steve Couper, Head of Financial Services ☎ 01480 388103**

## **ANNEXS**

- A1 and A2 Spending Variations Summary and Detail**
- A3 Huntingdon Multi-storey Car Park**
- B Impact of Council Tax Freeze Grants**
- C Assumptions**
- D Summary Forecast (including Lower End Risks)**
- E Risks and Unknowns**
- F Controllable Budgets by Manager**

SPENDING VARIATIONS	REVENUE						NET CAPITAL					
	F'Cast	Budget	MTP				F'Cast	Budget	MTP			
	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M
<b>Approved Net Budget/MTP</b>												
Net Spending	22.6	21.3	21.0	21.5	20.9	21.8	11.9	3.3	3.0	2.4	2.8	4.1
Add back savings**		0.8	1.0	1.5	2.0	2.0						
<b>Gross Spending</b>	<b>22.6</b>	<b>22.1</b>	<b>22.0</b>	<b>23.0</b>	<b>22.9</b>	<b>23.8</b>						
<b>VARIATIONS</b>												
Rephasing	-0.1	-0.1	0.1				-4.4	2.7	2.6	0.1	1.1	-0.7
Savings												
Variations	0.1	0.0	-0.2	-0.1	0.1	0.0						
Other	-0.4	-0.4	-0.6	-0.7	-0.7	-0.7	-2.5	4.1	0.1	-0.2	-0.2	0.4
Extra Cost												
Unavoidable	0.1	0.1	0.2	0.2	0.2	0.2	0.7	0.7	-0.5	0.3	0.2	1.0
Assets					0.1		0.2		0.1	0.1	-0.1	1.4
Contingent		0.3	0.5	0.5	0.5	0.5						
Highly Desirable	0.2	0.1	0.1	0.1			0.6	1.3	-1.4			0.1
Other							0.1					0.1
Capital/Revenue							0.1					
Technical	-1.3	-0.5	-0.1	-0.1	0.1	0.1	-1.1	0.1	0.1	0.1		-3.7
Low Risk Assumption		0.1	0.8	0.9	1.1	1.4						
<b>Total Variations</b>	<b>-1.2</b>	<b>-0.4</b>	<b>0.8</b>	<b>0.6</b>	<b>1.3</b>	<b>1.4</b>	<b>-6.5</b>	<b>8.9</b>	<b>1.1</b>	<b>0.4</b>	<b>1.0</b>	<b>-1.5</b>
<b>Draft Budget/MTP</b>												
Gross Spending	21.4	21.7	22.7	23.6	24.2	25.2						
Less Savings			0.5	0.8	1.3	1.4						
Net Spending	21.4	21.7	22.2	22.8	22.9	23.8	5.5	12.2	4.1	2.9	3.7	2.7

PROPOSED VARIATIONS (Notes cross refer to schedule at the end of the Annex)

ANNEX A2

Bid No.	Scheme	REVENUE						NET CAPITAL						CAPITAL GRANTS & CONTRIBUTIONS					
		F'CAST		BUDGET		MTP		F'CAST		BUDGET		MTP		F'CAST		BUDGET		MTP	
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
		2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
<b>REPHASING</b>																			
	Drainage & Sewers																		
978	Alconbury Householder Flood Mitigation													147					
	Planning Policy and Conservation																		
903	Local Development Framework examinations	-98	-62	120	40														
	Economic Development																		
224	Town Centre Developments							86											
358	Ramsey Rural Renewal							63											
509	Industrial Estate Repairs							-8											
850	Huntingdon West Development (Housing Growth Fund)							-4,723	2,181	2,566	50	1,100	-700	-1,127	2,598	-192	-50	-1,100	1,174
	Leisure Centres																		
896	St Ivo LC - Football Improvements	16						173						1,003					
861	Future maintenance							-673	230	40	40	-100		318	-140	-140	-140		
22	CCTV Improvements							5											
956	Replacement Fitness Equipment			3	3	3	3	-40	77										
	Community Safety																		
865	CCTV - Camera replacements							20	27	28	28	28	28						
	Private Housing Support																		
932	Decent Homes - Thermal Efficiency and Category 1 H&S								-64		11	53		-69	53	53	42		
869	Social Housing Grant							133	237										
	Transportation Strategy																		
871	Safe Cycle Routes							68											
351	St Neots Pedestrian Bridges							501											
363	Ramsey Transport Strategy							5											
977	Perry Cycle Scheme							-36						60					
	Public Transport																		
818	Railway Stations - Improvements							-4	20										
625	Huntingdon Bus Station							21											
	Car Parks																		
166	St Neots - Cambridge Road Car Park							-80	89										









Bid No.	Scheme	REVENUE						NET CAPITAL						CAPITAL GRANTS & CONTRIBUTIONS					
		F'CAST	BUDGET	MTP				F'CAST	BUDGET	MTP				F'CAST	BUDGET	MTP			
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
		2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
	<b>Housing Benefits</b>																		
626	Wireless Working (Benefits and Revenues)							-24											
	<b>Transportation Strategy</b>																		
#	Transport efficiencies – to planning efficiencies		95	95	95	95	95												
	<b>Environmental Improvements</b>																		
920	East of Sapley - Preliminary Costs													15					
	<b>Environmental Strategy</b>																		
879	Environment Strategy Funding							-47											
988	PV Panels - Eastfield House							47											
	<b>IT related</b>																		
495	Corporate EDM							25											
891	Business Systems							-15											
891	Business Systems							-25											
	<b>Customer Services</b>																		
#	Reduce call centre system costs		10	30	30	30	30												
981	Call Centre CRM Replacement		-10	-30	-30	-30	-30												
983	Automated Telephone Payments							24											
983	Automated Telephone Payments							15											
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>EXTRA COST</b>																		
	<b>UNAVOIDABLE</b>																		
	<b>Drainage &amp; Sewers</b>																		
985	Internal Drainage Board Levies (20)	10	10	10	10	10	10												
	<b>Planning Policy and Conservation</b>																		
999	Wooley Hill Wind Farm, Appeal Costs (21)	60																	
	<b>Economic Development</b>																		
657	Creative Industries Centre, St Neots (22)			30	6	3	3												
	<b>Housing Services</b>																		
947	Loss of Mortgage Interest (23)	32	42	41	40	40	39	-549						549					
	<b>Private Housing Support</b>																		
866	Disabled Facilities Grants (24)							1,229	793	324	324	174		-148				50	
866	Disabled Facilities Grants (25)											956							400

Bid No.	Scheme	REVENUE						NET CAPITAL						CAPITAL GRANTS & CONTRIBUTIONS					
		F'CAST		BUDGET		MTP		F'CAST		BUDGET		MTP		F'CAST		BUDGET		MTP	
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
		2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
	<b>Car Parks</b>																		
480	Implementation of car park strategy (26)			14	28	52	42												
1004	St Neots and Hinchingsbrooke Car Park income (27)	20	20	20	20	20	20												
	<b>Environmental Improvements</b>																		
703	Heart of Oxmoor (28)								-1,197						1,197				
	<b>Environmental Strategy</b>																		
918	Building Efficiency Improvements (Salix Grant) (29)	17						19			17	9	72	37					
918	Building Effic. Imps (Potential LC prportion) (29)	-5		24	31	38	44												
	<b>Democratic Representation</b>																		
885	District Elections - No elections every 4th year			7															
826	Electoral Administration Act	-8	8	2	2	2	-6												
	<b>Offices</b>																		
890	Headquarters (30)								1,060	-830					-1,060	830			
	<b>Other</b>																		
982	Reduction in NNDR administration grant	17	17	17	17	17	17												
	<b>MAINTENANCE/REPLACEMENT OF ASSETS</b>																		
	<b>Refuse and Recycling</b>																		
948	Provision for Bin Replacements (31)							19					75						
	<b>Parks and Open Spaces</b>																		
854	Play Equipment & Safety Surface Renewal (31)							20					20						
	<b>Leisure Centres</b>																		
861	Future maintenance (31)												535						
	<b>Operations Division</b>																		
886	Vehicle fleet replacements. (31)							191	-15	125		-117	592						
	<b>Offices</b>																		
986	Major repairs and replacements (32)										50								
	<b>IT related</b>																		
891	Business Systems (33)		30	30	30	50	20	-26	-10	5		-5							
891	Business Systems (31)												195						

Bid No.	Scheme	REVENUE						NET CAPITAL						CAPITAL GRANTS & CONTRIBUTIONS					
		F'CAST	BUDGET	MTP				F'CAST	BUDGET	MTP				F'CAST	BUDGET	MTP			
		2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
		2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>CONTINGENT ITEMS</b>																			
<b>Leisure Centres</b>																			
1005	One Leisure - Reduced price increases (34)		150	150	150	150													
<b>Housing Benefits</b>																			
996	Loss of Fraud Team Funding (35)			75	75	75													
<b>Operations Division</b>																			
991	Agency Worker Regulations (36)	30	129	129	129	129													
<b>Other</b>																			
994	Localisation of Council Tax Benefit (Reductions) (37)			76	76	76													
995	Localisation of Council Tax Benefit (Admin Subsidy) (38)			30	30	30													
<b>HIGHLY DESIRABLE</b>																			
<b>Planning Policy and Conservation</b>																			
997	RAF Alconbury Development (39)	50	50																
<b>Economic Development</b>																			
998	St Neots Development (40)	75																	
<b>Private Housing Support</b>																			
867	Repairs Assistance (41)					10	10												100
<b>Homelessness</b>																			
993	Maintain Service Level (Advice and Homelessness) (42)		35																
<b>Car Parks</b>																			
923	Extra Car Parking, Huntingdon Town Centre (43)	-10	-73					90	1,317	-1,000					-1,300	1,000			
<b>Environmental Strategy</b>																			
880	Sustainable Homes Retrofit (44)							485		-415				-485		415			
989	St Neots District Heating Scheme (45)								30	40	40								
<b>Other</b>																			
1002	Business Continuity Review (46)	10	10																
1001	Cover for Staff Side Representatives (47)	25	50	50	50	25	25												
<b>OTHER</b>																			
<b>Refuse and Recycling</b>																			
979	Wheeled Bins for New Properties (48)							80											65
<b>TOTAL</b>		<b>323</b>	<b>478</b>	<b>705</b>	<b>694</b>	<b>727</b>	<b>684</b>	<b>1,558</b>	<b>1,978</b>	<b>-1,751</b>	<b>431</b>	<b>61</b>	<b>2,610</b>	<b>-47</b>	<b>-1,163</b>	<b>2,245</b>	<b>0</b>	<b>50</b>	<b>400</b>



## Notes on Significant Spending Variations

## SAVINGS

1	Increased charges for bulky waste <b>Deleted – not achievable</b>
2	Reduce refuse collection by one round <b>Deferred start date to avoid bank holidays</b>
3	Transfer Countryside to a trust <b>Deleted as unlikely to result in any significant savings. Potential alternative £100k saving included in the low end risk assumption.</b>
4	Transfer Leisure Centres to a Trust <b>Deleted as reducing costs without transfer to a trust is regarded as the priority.</b>
5	Mothball CCTV <b>£100k saving assumed based on maintaining a part-time service. More accurate savings figure, potentially higher should be available for final budget report.</b>
6	Customer Services – <b>Range of variations that overall increase savings level</b>
7	Reorganisation - Senior managers <b>2012/13 figure based on redundancies already achieved plus the proposed changes to PPP which are currently being consulted on with the relevant employees. It is assumed that further reorganisations will take place and the 2013/14 target will be achieved.</b>
8	Pay & allowances Review <b>Draft budget figures are based on the proposals that are currently under consultation with the staff side.</b>
9	Small scale environmental improvements staff saving <b>Deleted - Included in error</b>
10	Recycling Gate Fees – <b>Continuation of current year benefits from jointly negotiated gate fee reductions. The charge is related to various indices so may rise.</b>
11	Community Infrastructure Levy – Preparations <b>Net income from allowable CIL admin fee offset by start up costs and a contingency for extra admin costs.</b>
12	St Neots LC Development – <b>additional revenue savings</b>
13	St Ivo LC Redevelopment – <b>delayed start resulting in extra revenue cost initially but then an estimated increase in savings</b>
14	Additional efficiency savings <b>One Leisure expectation of extra savings in 2012/13</b>
15	Ramsey Development – <b>Proposed development that estimates a revenue surplus.</b>
16	Mobile Home Park, Eynesbury <b>Sale of a unit bought to allow site works.</b>
17	PV Panels - Eastfield House and Other locations. <b>Proposals based on existing feed-in tariff but the Government has now issued a consultation on reducing this for any scheme not commissioned by early December. This and other elements of the proposals mean that the sites and sizes of installation need to be re-assessed to identify the schemes that will give optimum savings. These bids will be adjusted accordingly in the final budget report.</b>
18	Network and ICT Services – <b>additional savings</b>
19	ICT Replacements and Virtualisation – <b>modest capital saving after providing funding for new year 5 bid.</b>

**EXTRAS** Please note that new capital bids for year 5 (2016/17) replace the general provision previously provided in the MTP which is deleted at note 50.

<b>Unavoidable</b>	
20	Internal Drainage Board Levies – <b>Legislative requirement</b>
21	Wooley Hill Wind Farm, Appeal Costs – <b>Estimated costs of defending appeal</b>
22	Creative Industries Centre, St Neots – <b>Less rental income than anticipated</b>
23	Loss of mortgage interest – <b>Impact of a Housing Association repaying a large mortgage.</b>
24	Disabled Facilities Grants – <b>Legislative requirement, Cabinet determined that a temporary delay in the extra cost should not be taken because of the impact on this disadvantaged group</b>
25	Disabled Facilities Grants – <b>Legislative requirement, Inclusion of provision for new year 5 of plan.</b>
26	Implementation of car park strategy – <b>Less income from previous round of price increases than originally forecast</b>
27	St Neots and Hinchingsbrooke Car Park income - <b>Less income from introduction of charges at 2 St Neots car parks and Hinchingsbrooke Country Park than originally forecast</b>
28	Heart of Oxmoor – <b>delay in receiving capital receipt</b>
29	Building Efficiency Improvements (Salix Grant) – <b>rephasing, additional bid for year 5 and higher proportion likely to be on Leisure Centres which increases</b>

	<b>the offset to avoid double-counting against Leisure savings target.</b>
<b>30</b>	<b>Headquarters – Reduced forecast of capital receipt for Castle Hill House</b>

<b>Maintenance/Replacement of Assets</b>	
<b>31</b>	Various - <b>Provision for new year 5 of MTP</b>
<b>32</b>	Major repairs and replacements – <b>New provision for Pathfinder House</b>
<b>33</b>	Business Systems – <b>Some capital savings but increased revenue costs recognising the requirement to test the market even if the likelihood of cost effective replacement is low</b>
<b>Contingent Items</b>	
<b>34</b>	One Leisure - Reduced price increases – <b>Current indications that the normal January price increase may be counter-productive. Situation will be kept under review.</b>
<b>35</b>	Loss of Fraud Team Funding – <b>Potential loss of government funding when benefit changes introduced.</b>
<b>36</b>	Agency Worker Regulations – <b>New legislation increases cost of agency workers but attempts will be made to rebalance use of permanent employees to reduce the impact</b>
<b>37</b>	Localisation of Council Tax Benefit (Reductions) – <b>Potential loss of government funding when benefit changes introduced. This will also have an impact on County, Police and Fire.</b>
<b>38</b>	Localisation of Council Tax Benefit (Admin Subsidy) – <b>Potential loss of government funding when benefit changes introduced.</b>
<b>Highly Desirable</b>	
<b>39</b>	RAF Alconbury Development - <b>Funding for assessments and specialist work projects.</b>
<b>40</b>	St Neots Development – <b>Development briefs, commercial viability assessments and traffic management studies</b>
<b>41</b>	Repairs Assistance <b>Provision for new year 5 of MTP</b>
<b>42</b>	Maintain Service Level (Advice and Homelessness) – <b>Cost of maintaining homelessness prevention support. Annual bid dependent on economic situation.</b>
<b>43</b>	Extra Car Parking, Huntingdon Town Centre – <b>See Annex A3</b>
<b>44</b>	Sustainable Homes Retrofit – <b>Deferral of sale of houses and reduced values</b>
<b>45</b>	St Neots District Heating Scheme – <b>Provision for design and project management</b>
<b>46</b>	Business Continuity Review – <b>To update and maintain the Council's plans</b>
<b>47</b>	Cover for Staff Side Representatives – <b>degree of consultation that has been and will continue to be necessary at least until forecast savings have been delivered is having a serious impact on service provision in some specific areas.</b>
<b>Other</b>	
<b>48</b>	Wheeled Bins for New Properties – <b>It is possible that in future some of the cost can be passed on to developers but this is likely to be a low priority within S106 provision.</b>

#### **TECHNICAL**

<b>50</b>	Future Capital Provision (outturn prices) – <b>Deletion of year 5 provision to be replaced by various bids above</b>
<b>51</b>	2011/12 Outturn – <b>general adjustment for expected savings not identified above</b>
<b>52</b>	Schemes brought forward – <b>replaced by actual variations on individual schemes</b>
<b>53</b>	Reduction of T/O allowance – <b>Assumed that as current and future savings are achieved that turnover will fall and that it will be more difficult to cope without employing temporary staff to cover any recruitment delay</b>
<b>54</b>	Low End Risk Assumptions – <b>See annex F for more information</b>
<b>55</b>	Savings to be found in February – <b>There are some items that it was not possible to finalise in time for this report that should be sufficient to balance 2012/13 spending such that no increase in the use of revenue reserves will be required.</b>

## Extra Car Parking, Huntingdon Town Centre

	REVENUE						NET CAPITAL				CAPITAL GRANTS & CONTRIBUTIONS		
	F'CAST	BUDGET	MTP				F'CAST	BUDGET	MTP	F'CAST	BUDGET	MTP	
	2011	2012	2013	2014	2015	2016	2010	2011	2012	2013	2011	2012	2013
	2012	2013	2014	2015	2016	2017	2011	2012	2013	2014	2012	2013	2014
£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Approved 2011 Budget/MTP	20	150	150	57	-129	-314	380	900	2,450			1,550	
Proposed Variation	-10	-73					-107	90	1,317	-1,000		-1,300	1,000
Draft 2012 Budget/MTP	10	77	150	57	-129	-314	273	990	3,767	-1000		250	1,000

The reasons for the variations are as follows:

- Later opening date provides some revenue savings in 2011/12 and 2012/13 and rephasing of capital costs.
- A £300k overall increase in capital cost due to not needing to sell all of Trinity Place Car Park.
- Church Manor Estates now intend to transfer the Chequers way Disabled Car Park to the Council at nil cost.
- Firm costs have been received from the tenders received for the construction work

The variations proposed in this report would not normally be formally approved until the February meeting of Council. However, there is a need to sign various legal agreements in December under delegated powers, following consultation with the Executive Leader, to ensure that the car park will be completed on time.

**It is therefore necessary to obtain Cabinet approval to a supplementary capital estimate of £300k.**

COUNCIL TAX FREEZE REWARD GRANT - AN ILLUSTRATION	2010/	2011/	2012/	2013/	2014/	2015/
	2011	2012	2013	2014	2015	2016
<b>Tax base</b>		59,460	59,924	60,388	60,852	61,316
<b>MTP before Reward Grant Introduced</b>						
Council Tax	£124.17	£127.27	£130.46	£133.72	£137.06	<b>£140.49</b>
Increase (%)		2.5%	2.5%	2.5%	2.5%	2.5%
Council Tax Income (£000)		7,568	7,817	8,075	8,340	8,614
Special Government Grant		0	0	0	0	0
<b>Total Income</b>		<b>7,568</b>	<b>7,817</b>	<b>8,075</b>	<b>8,340</b>	<b>8,614</b>
<b>February 2011 MTP with first reward</b>						
Council Tax	£124.17	£124.17	£127.27	£130.46	£133.72	<b>£137.06</b>
Increase (%)		0.0%	2.5%	2.5%	2.5%	2.5%
Council Tax Income (£000)		7,383	7,627	7,878	8,137	8,404
Special Government Grant		184	184	184	184	0
<b>Total Income</b>		<b>7,567</b>	<b>7,811</b>	<b>8,062</b>	<b>8,321</b>	<b>8,404</b>
<i>Extra Savings required</i>		<i>0</i>	<i>-7</i>	<i>-13</i>	<i>-19</i>	<i>-210</i>
<b>February 2012 MTP IF second reward taken</b>						
Council Tax	£124.17	£124.17	£124.17	£127.27	£130.46	<b>£133.72</b>
Increase (%)		0.0%	0.0%	2.5%	2.5%	2.5%
Council Tax Income (£000)		7,383	7,441	7,686	7,939	8,199
Special Government Grant		184	370	184	184	0
<b>Total Income</b>		<b>7,567</b>	<b>7,811</b>	<b>7,870</b>	<b>8,123</b>	<b>8,199</b>
<i>Extra Savings required</i>		<i>0</i>	<i>-7</i>	<i>-205</i>	<i>-218</i>	<i>-415</i>









**UNIDENTIFIED SAVINGS RANGE**

Section 8 and Annex E of the Report are largely based on those issues where it is reasonably straightforward to make an assessment of the financial impact of the items.

Section 9 highlights the many items where this is not possible and the following table indicates a possible range for this uncertainty. The lower level has been included in the central assumption on a contingent basis.

LOW END ASSUMPTION	Extra savings needed (+) ##:					HIGH END ASSUMPTION	Extra savings needed (+) ##:				
	12/13	13/14	14/15	15/16	16/17		12/13	13/14	14/15	15/16	16/17
	£M	£M	£M	£M	£M		£M	£M	£M	£M	£M
Initial level (Section 8 of the report)	0.0	0.0	0.0	0.0	0.0	Initial level (Section 8 of the report)	0.0	0.0	0.0	0.0	0.0
<b>Increase in pay award:</b>											
1% in 2013/14		0.2	0.2	0.2	0.2	2% in 2013/14 then 1% per year		0.4	0.6	0.8	1.1
<b>Extra reduction in Government Grant in 2013/14</b>											
1%		0.1	0.1	0.1	0.1	2%		0.2	0.2	0.2	0.2
<b>Growth per year in funding from Business Rates growth</b>											
1% per year			-0.1	-0.2	-0.3	2% per year			-0.2	-0.3	-0.5
<b>Reduction in New Homes Bonus grant due to slower housing completions from 2013/14</b>											
10% lower		0.1	0.2	0.3	0.4	20% lower		0.2	0.4	0.6	0.8
<b>Reduction in Government Grant due to insufficient New Homes Bonus funding</b>											
All bodies share loss	0.1	0.2	0.3	0.4	0.5	Local Authorities share loss	0.2	0.3	0.5	0.6	0.8
<b>Increase in net spending every year to cover cost of increased population. There is no provision for demographic growth in the forecast.</b>											
0.425%		0.1	0.2	0.3	0.4	0.85%		0.2	0.4	0.6	0.8
<b>Cost of taking 2012/13 Council Tax Freeze Grant if Council Tax rise not increased to compensate in 2013/14</b>											
								0.2	0.2	0.2	0.2
<b>Potential reduction in tax base from non-collectable Council Tax following localisation reductions</b>											
						Based on 8.4% of £900k		0.1	0.1	0.1	0.1
<b>Loss of income in 2012/13 and 2013/14 excluding leisure</b>											
						2.5%	0.2	0.2			
<b>No leisure price increase</b>											
						in 2013/14		0.2	0.2	0.2	0.2
	0.1	0.7	0.9	1.1	1.3		0.4	2.0	2.4	3.0	3.7
<b>Savings Items</b>						<b>Savings Items</b>					
						CCTV – further savings	-0.1	-0.1	-0.1	-0.1	-0.1
Countryside savings			-0.1	-0.1	-0.1	Countryside savings			-0.1	-0.1	-0.1
Community Grants – less saving		0.1	0.1	0.1	0.1	Community Grants reductions – less saving		0.2	0.2	0.2	0.2
						Less rental of space in PFH		0.1	0.1	0.1	0.1
						Lower increase in car park charges		0.1	0.2	0.3	0.3
	0.0	0.1	0.0	0.0	0.0		-0.1	0.3	0.3	0.4	0.4
<b>PROPOSED RANGE FROM . .</b>	<b>0.1</b>	<b>0.8</b>	<b>0.9</b>	<b>1.1</b>	<b>1.3</b>	<b>TO....</b>	<b>0.3</b>	<b>2.3</b>	<b>2.7</b>	<b>3.4</b>	<b>4.1</b>
						<b>Extra cost of high end assumption</b>	<b>0.2</b>	<b>1.5</b>	<b>1.8</b>	<b>2.3</b>	<b>2.8</b>

\$\$ Subject to staff consultation, excludes any redundancy costs

NOT INCLUDED IN EITHER ASSUMPTION	Extra savings needed (+) ##:				
	12/13	13/14	14/15	15/16	16/17
	£M	£M	£M	£M	£M
1% increase in non-pay inflation rate if fees and charges adjusted appropriately each year&&					+0.1
2% change in Pension Fund contributions in 2013/14		+/-0.3	+/-0.3	+/-0.3	+/-0.3
1% increase in all interest rates from 2012/13 onwards	+0.1	+0.1	+0.1	+0.1	+0.1
Increase Council Tax rise to 5% in 2013/14 and 2015/16		-0.2	-0.2	-0.4	-0.4
Increase Council Tax rise to 5% from 2013/14		-0.2	-0.4	-0.6	-0.9

&& Excludes income items where above inflation increases already assumed

SAVINGS	DRAFT BUDGET					NOTES
	2012	2013	2014	2015	2016	
	2013	2014	2015	2016	2017	
Scheme	£000	£000	£000	£000	£000	
Rental of space in PFH	-75	-150	-150	-150	-150	Problematic - no current interest
Increase in car park charges	-150	-300	-300	-500	-500	This is in addition to the three yearly inflation increases of 10% this year and in 2014/15. Subject to review in the light of the car parking management plan which is being updated.
Community Grants reductions	-51	-294	-294	-294	-294	Saving unlikely to be fully achieved. Modified proposals should be available for final budget report. Assumed £100k will not be achieved in the low end risk assumption.
Licensing - efficiency and higher charges	-14	-21	-28	-35	-35	Later years uncertain
Document Centre - efficiency and external work	-40	-50	-60	-75	-75	Later years uncertain



**CONTROLLABLE BUDGET BY HEAD OF SERVICE**

**ANNEX F**

<b>BUDGET Controllable basis</b>		<b>REVENUE</b>								<b>NET CAPITAL</b>						
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP			
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>Managing Directors and Corporate Office</b>																
<b>Corporate Services</b>	Corporate Management															
	<b>TOTAL</b>	266	158	151	158	158	158	158	158							
<b>Management Units</b>	Director of Central Services															
	<b>TOTAL</b>	173	184	177	184	184	184	184	184							
<b>Management Units</b>	MD - Env. & Comm. Services															
	<b>TOTAL</b>	170	178	172	178	178	178	178	178							
<b>Management units</b>	MD - Resources															
	<b>TOTAL</b>	134	131	126	131	131	131	131	131							
<b>Former PPP</b>																
<b>Planning</b>	Economic Development															
	MTP Variation				153	153	153	153	153							
#	Town Centre Partnerships - reduced funding				-40	-60	-60	-60	-60							
	<b>TOTAL</b>	163	153	153	113	93	93	93	93							
	Community initiatives															
	<b>TOTAL</b>	-29	36	68	36	36	36	36	36							
<b>Corporate Services</b>	Corporate Management															
	<b>TOTAL</b>	104	59	55	59	59	59	59	59							
	Non-Distributed Costs (pensions)															
	<b>TOTAL</b>	231	218	188	218	218	218	218	218							



<b>BUDGET Controllable basis</b>		REVENUE								NET CAPITAL						
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP			
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Management Units	<b>Policy People &amp; Partnerships</b>															
	<b>MTP Variations</b>				1,212	1,212	1,212	1,212	1,212							
	# Central Services - Reorganisation				-50	-50	-100	-100	-100							
	<b>TOTAL</b>	<b>1,170</b>	<b>1,212</b>	<b>959</b>	<b>1,162</b>	<b>1,162</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>							
Internal Services	<b>Human Resources</b>															
	<b>TOTAL</b>	<b>172</b>	<b>202</b>	<b>219</b>	<b>202</b>	<b>202</b>	<b>202</b>	<b>202</b>	<b>202</b>							
		<b>2,554</b>	<b>2,531</b>	<b>2,268</b>	<b>2,441</b>	<b>2,421</b>	<b>2,371</b>	<b>2,371</b>	<b>2,371</b>							
<b>Head of Legal &amp; Democratic Services</b>																
Environmental Services	<b>Environmental Health (Licensing)</b>															
	<b>MTP Variations</b>				-267	-267	-267	-267	-267							
	# Licensing - efficiency and higher charges				-7	-14	-21	-28	-28							
	<b>TOTAL</b>	<b>-262</b>	<b>-267</b>	<b>-267</b>	<b>-274</b>	<b>-281</b>	<b>-288</b>	<b>-295</b>	<b>-295</b>							
Planning	<b>Economic Development (Estates)</b>															
	<b>MTP Variation</b>				-1,529	-1,529	-1,529	-1,529	-1,529							
	239 New Industrial Units				-28	-28	-28	-28	-28							
	657 Creative Industries Centre, St Neots							-3	-3							
	509 Industrial Estate Repairs									16	8					
	<b>TOTAL</b>	<b>-1,386</b>	<b>-1,529</b>	<b>-1,420</b>	<b>-1,557</b>	<b>-1,557</b>	<b>-1,557</b>	<b>-1,560</b>	<b>-1,560</b>	<b>16</b>	<b>8</b>					
Corporate Services	<b>Corporate Management</b>															
	<b>TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>							
Corporate Services	<b>Democratic representation</b>															
	<b>MTP Variations</b>				534	534	534	534	534							
	825 Members Allowances Review						4									
	826 Electoral Administration Act			-8		-6	-6	-6	-6							
	Reduced number of cabinet posts				-27	-27	-27	-27	-27							
	Twinning				-4	-4	-4	-4	-4							
	<b>TOTAL</b>	<b>501</b>	<b>534</b>	<b>491</b>	<b>503</b>	<b>497</b>	<b>501</b>	<b>497</b>	<b>497</b>							

<b>BUDGET Controllable basis</b>		REVENUE								NET CAPITAL							
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP				
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016	2016
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
<b>Internal Services</b>																	
<b>Central services (elections/land charges)</b>																	
<b>MTP Variation</b>																	
885	District Council Elections - No elections every fourth year				10	10	10	10	10								
						-73											
<b>TOTAL</b>		<b>-48</b>	<b>10</b>	<b>-36</b>	<b>10</b>	<b>-63</b>	<b>10</b>	<b>10</b>	<b>10</b>								
<b>Document Centre</b>																	
<b>MTP Variation</b>																	
380	Replacement Printing Equip.				604	604	604	604	604			70			208		
894	Replacement Equipment Document Centre									78	3	70	29	11	45	5	
895	Multi-functional Devices									45	10		80			80	
#	Document Centre - efficiency and external work				-7	-17	-27	-42	-42								
<b>TOTAL</b>		<b>489</b>	<b>604</b>	<b>535</b>	<b>597</b>	<b>587</b>	<b>577</b>	<b>562</b>	<b>562</b>	<b>123</b>	<b>13</b>	<b>140</b>	<b>109</b>	<b>11</b>	<b>253</b>	<b>85</b>	
<b>Management Units</b>																	
<b>Legal &amp; Democratic Services</b>																	
<b>TOTAL</b>		<b>1,282</b>	<b>1,137</b>	<b>927</b>	<b>1,137</b>	<b>1,137</b>	<b>1,137</b>	<b>1,137</b>	<b>1,137</b>								
		<b>576</b>	<b>491</b>	<b>232</b>	<b>418</b>	<b>322</b>	<b>382</b>	<b>353</b>	<b>353</b>	<b>139</b>	<b>21</b>	<b>140</b>	<b>109</b>	<b>11</b>	<b>253</b>	<b>85</b>	
<b>Head of Housing Services</b>																	
<b>Housing Services</b>																	
<b>Housing Services</b>																	
<b>MTP Variations</b>																	
702	Mobile Home Park, Eynesbury				-5	-5	-5	-5	-5								
					3	3	3	3	3			-73					
<b>TOTAL</b>		<b>-23</b>	<b>-5</b>	<b>-9</b>	<b>-2</b>	<b>-2</b>	<b>-2</b>	<b>-2</b>	<b>-2</b>			<b>-73</b>					
<b>Private housing support</b>																	
<b>MTP Variation</b>																	
947	Mortgage Fall-out			32	43	43	43	43	43			-549					
866	Disabled Facilities Grants									800	2,029	1,593	1,124	1,124	1,124	956	
867	Repairs Assistance									100	100	100	100	100	100	100	
932	Decent Homes - Thermal Efficiency and Category 1 H&S													11	53		
869	Social Housing Grant										133	237					
<b>TOTAL</b>		<b>-51</b>	<b>29</b>	<b>3</b>	<b>72</b>	<b>72</b>	<b>72</b>	<b>72</b>	<b>72</b>	<b>900</b>	<b>1,713</b>	<b>1,930</b>	<b>1,224</b>	<b>1,235</b>	<b>1,277</b>	<b>1,056</b>	

BUDGET Controllable basis		REVENUE								NET CAPITAL						
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP			
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Management Units	<b>Homelessness</b>															
	<b>MTP Variations</b>				173	173	173	173	173							
	945 Priority Needs Scheme (End of temporary Savings)				31	33	33	33	33							
	## Homelessness Grant					85	85	85	85							
	<b>TOTAL</b>	<b>209</b>	<b>173</b>	<b>154</b>	<b>204</b>	<b>291</b>	<b>291</b>	<b>291</b>	<b>291</b>							
	<b>Housing</b>															
	<b>MTP Variations</b>				1,095	1,095	1,095	1,095	1,095							
	993 Maintain Service Level (Advice and Homelessness)				35											
	# Housing staff efficiency savings				-55	-55	-55	-55	-55							
	<b>TOTAL</b>	<b>1,045</b>	<b>1,095</b>	<b>1,067</b>	<b>1,075</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>							
		<b>1,180</b>	<b>1,292</b>	<b>1,215</b>	<b>1,349</b>	<b>1,401</b>	<b>1,401</b>	<b>1,401</b>	<b>1,401</b>	<b>900</b>	<b>1,640</b>	<b>1,930</b>	<b>1,224</b>	<b>1,235</b>	<b>1,277</b>	<b>1,056</b>
<b>Head of Environmental and Community Services</b>																
Environmental Services	<b>Environmental Health</b>															
	<b>MTP Variations</b>				176	176	176	176	176							
	911 House Condition Survey								55							
	927 Air Quality Monitoring Equipment				-30							30				
	<b>TOTAL</b>	<b>195</b>	<b>176</b>	<b>191</b>	<b>146</b>	<b>176</b>	<b>176</b>	<b>231</b>	<b>176</b>			<b>30</b>				
Planning Policy & Conservation	<b>MTP Variations</b>				8	8	8	8	8							
	953 Parish Planning								-7							
	<b>TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>1</b>							
Community Services	<b>Community initiatives</b>															
	<b>MTP Variation</b>				409	409	409	409	409							
	423 Community Information Project									11	11					
	992 Ramsey Library Development										40					
	952 Loves Farm Community Centre									45	37	-45				
	863 Community Facilities Grants				-51	-294	-294	-294	-294							
<b>TOTAL</b>	<b>407</b>	<b>409</b>	<b>387</b>	<b>358</b>	<b>115</b>	<b>115</b>	<b>115</b>	<b>115</b>	<b>56</b>	<b>88</b>	<b>-45</b>					



BUDGET Controllable basis		REVENUE								NET CAPITAL						
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP			
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Community safety	<b>CCTV</b>															
	<b>MTP Variations</b>				365	365	365	365	365							
	865	CCTV - Camera replacements									20	27	28	28	28	
	#	Reduce CCTV to a basic service				-43	-43	-43	-43	-43						
	#	Mothball CCTV				-100	-100	-100	-100	-100						
	<b>TOTAL</b>	<b>430</b>	<b>365</b>	<b>356</b>	<b>222</b>	<b>222</b>	<b>222</b>	<b>222</b>	<b>222</b>		<b>20</b>	<b>27</b>	<b>28</b>	<b>28</b>	<b>28</b>	
Community Services	<b>Countryside</b>															
	<b>MTP Variations</b>				384	384	384	384	384							
	#	Countryside - reduce staff and increase income				-48	-98	-98	-98	-98						
		<b>TOTAL</b>	<b>357</b>	<b>384</b>	<b>367</b>	<b>336</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>286</b>						
854	<b>Parks</b>															
	<b>MTP Variations</b>				11	11	11	11	11							
	Play Equipment & Safety Surface Renewal									50	70	20	20	20	20	
	<b>TOTAL</b>	<b>-29</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>50</b>	<b>70</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	
Highways & Transportation	<b>Car parks</b>															
	<b>MTP Variations</b>				-1,220	-1,220	-1,220	-1,220	-1,220							
	480	Implementation of car park strategy				-10	-20	-30	-40	-84						
	1004	St Neots and Hinchbrooke Car Park income			20	20	20	20	20							
		<b>TOTAL</b>	<b>-1,063</b>	<b>-1,220</b>	<b>-1,125</b>	<b>-1,210</b>	<b>-1,220</b>	<b>-1,230</b>	<b>-1,240</b>	<b>-1,284</b>						
Corporate Services	<b>Central services (emergency planning)</b>															
	<b>TOTAL</b>	<b>29</b>	<b>30</b>	<b>13</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>							
Management Units	<b>Operations</b>															
	<b>MTP Variations</b>				1,423	1,423	1,423	1,423	1,423							
	#	Operations Division Reorganisation				-54	-54	-54	-54	-54						
	991	Agency Worker Regulations (to be allocated)			30	129	129	129	129	129						
	<b>TOTAL</b>	<b>1,410</b>	<b>1,423</b>	<b>1,307</b>	<b>1,498</b>	<b>1,498</b>	<b>1,498</b>	<b>1,498</b>	<b>1,498</b>							

BUDGET Controllable basis		REVENUE								NET CAPITAL						
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP			
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Internal services	<b>Grounds Maintenance</b>															
	<b>MTP Variations</b>				917	917	917	917								
	# Reduced grounds maintenance standards				-150	-150	-150	-150	-150							
	<b>TOTAL</b>	<b>827</b>	<b>917</b>	<b>821</b>	<b>767</b>	<b>767</b>	<b>767</b>	<b>767</b>	<b>767</b>							
	<b>Other internal services (vehicles &amp; plant)</b>															
	<b>MTP Variations</b>															
886	Vehicle fleet replacements.									551	742	792	1,046	908	942	592
	<b>TOTAL</b>	<b>25</b>		<b>14</b>						<b>551</b>	<b>742</b>	<b>792</b>	<b>1,046</b>	<b>908</b>	<b>942</b>	<b>592</b>
		<b>4,517</b>	<b>4,946</b>	<b>4,480</b>	<b>4,471</b>	<b>4,444</b>	<b>4,440</b>	<b>4,437</b>	<b>4,399</b>	<b>758</b>	<b>1,088</b>	<b>1,015</b>	<b>1,275</b>	<b>1,143</b>	<b>1,409</b>	<b>780</b>
<b>Head of Planning Services</b>																
Planning	<b>Development control</b>															
	<b>MTP Variations</b>				-948	-948	-948	-948	-948							
	904 Community Infrastructure Levy - Preparations				-5	-60	-135	-160	-185							
997 RAF Alconbury Development			50	50												
999 Wooley Hill Wind Farm, Appeal Costs			60													
	<b>TOTAL</b>	<b>-556</b>	<b>-948</b>	<b>-738</b>	<b>-903</b>	<b>-1,008</b>	<b>-1,083</b>	<b>-1,108</b>	<b>-1,133</b>							
	<b>Planning policy and conservation</b>															
	<b>MTP Variations</b>				410	410	410	410	410							
903	Local Development Framework examinations				-62	-80	-160	-200	-200							
358	Ramsey Rural Renewal				-2	-5	-5	-5	-5		63					
909	Great Fen Project - Governance arrangements						-20	-20	-20							
	<b>TOTAL</b>	<b>141</b>	<b>410</b>	<b>388</b>	<b>346</b>	<b>325</b>	<b>225</b>	<b>185</b>	<b>185</b>		<b>63</b>					
	<b>Economic Development</b>															
	<b>MTP Variations</b>				2	2	2	2	2							
401	Huntingdon Town Centre Development									12	12					
224	Town Centre Developments									210	296	80				
850	Huntingdon West Development (Housing Growth Fund)									4,723		902	2,136	-700	-700	-700
998	St Neots Development			75												
	<b>TOTAL</b>		<b>2</b>	<b>88</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>4,945</b>	<b>308</b>	<b>982</b>	<b>2,136</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>

BUDGET Controllable basis		REVENUE								NET CAPITAL							
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP				
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Highways & Transportation	Planning delivery grant																
	<b>TOTAL</b>		9	9	9	9	9	9	9								
	Transportation Strategy																
	<b>MTP Variation</b>				95	95	95	95	95								
	871 Safe Cycle Routes										68						
	351 St Neots Pedestrian Bridges										501						
	363 Ramsey Transport Strategy										5						
	977 Perry Cycle Scheme										-36						
	<b>TOTAL</b>	<b>76</b>	<b>95</b>	<b>96</b>	<b>95</b>	<b>95</b>	<b>95</b>	<b>95</b>	<b>95</b>	<b>95</b>	<b>538</b>						
	818	Public transport incl. concessionary fares															
<b>MTP Variations</b>					10	10	10	10	10								
Railway Stations - Improvements										26	22	20					
<b>TOTAL</b>	<b>598</b>	<b>10</b>	<b>17</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>26</b>	<b>22</b>	<b>20</b>					
#	Car parks (policy)																
	<b>MTP Variation</b>																
	Increase in car park charges				-150	-300	-300	-500	-500								
	923 Extra Car Parking, Huntingdon Town Centre			-10	57	130	37	-149	-334	900	990	3,767	1,000				
<b>TOTAL</b>				<b>-93</b>	<b>-170</b>	<b>-263</b>	<b>-649</b>	<b>-834</b>	<b>900</b>	<b>990</b>	<b>3,767</b>	<b>1,000</b>					
Management units	Planning																
	<b>MTP Variations</b>				2,251	2,251	2,251	2,251	2,251								
	# Planning efficiencies				-95	-95	-95	-95	-95								
	739 Proposed use of Planning Delivery Grant				-73	-73	-73	-73	-73								
	655 Electronic Document Imaging				4	4	4	4	4								
	656 Planning Enforcement Monitoring Officer				4	4	4	4	4								
	<b>TOTAL</b>	<b>2,169</b>	<b>2,251</b>	<b>1,965</b>	<b>2,091</b>	<b>2,091</b>	<b>2,091</b>	<b>2,091</b>	<b>2,091</b>	<b>2,091</b>							
	<b>2,428</b>	<b>1,829</b>	<b>1,825</b>	<b>1,557</b>	<b>1,354</b>	<b>1,086</b>	<b>635</b>	<b>425</b>	<b>5,871</b>	<b>1,921</b>	<b>4,769</b>	<b>1,136</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	<b>-700</b>	





BUDGET Controllable basis		REVENUE								NET CAPITAL						
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP			
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
H'ays & Transportation	<b>Public transport</b>															
	<b>MTP Variations</b>				101	101	101	101	101							
	625 Huntingdon Bus Station									40	61					
	<b>TOTAL</b>	<b>126</b>	<b>101</b>	<b>92</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>40</b>	<b>61</b>					
	<b>Highways Services (street naming)</b>															
	<b>MTP Variations</b>				45	45	45	45	45							
	844 Street naming and numbering				-5	-5	-5	-5	-5							
	<b>TOTAL</b>	<b>25</b>	<b>45</b>	<b>25</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>							
	<b>Car parks (assets)</b>															
	<b>MTP Variations</b>				45	45	45	45	45							
461 Car Park Repairs									86	86	60	60	31			
166 St Neots - Cambridge Road Car Park									80		89					
<b>TOTAL</b>	<b>46</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>166</b>	<b>86</b>	<b>149</b>	<b>60</b>	<b>31</b>			
<b>Environmental Improvements</b>																
<b>MTP Variations</b>				42	42	42	42	42								
703 Heart of Oxmoor														-1,366		
<b>TOTAL</b>	<b>130</b>	<b>42</b>	<b>42</b>	<b>42</b>	<b>42</b>	<b>42</b>	<b>42</b>	<b>42</b>						<b>-1,366</b>		
<b>Management units</b>																
<b>Environmental Management</b>																
<b>MTP Variations</b>				1,698	1,698	1,698	1,698	1,698								
831 Technical Services Restructuring				-39	-39	-39	-39	-39								
<b>TOTAL</b>	<b>1,557</b>	<b>1,698</b>	<b>1,423</b>	<b>1,659</b>	<b>1,659</b>	<b>1,659</b>	<b>1,659</b>	<b>1,659</b>								
<b>H D C Offices</b>																
<b>Offices</b>																
<b>MTP Variations</b>				1,012	1,012	1,012	1,012	1,012								
890 Headquarters									2		-900	-830				
986 Major repairs and replacements													50			
# Rental of space in PFH				-75	-150	-150	-150	-150								
<b>TOTAL</b>	<b>781</b>	<b>1,012</b>	<b>946</b>	<b>937</b>	<b>862</b>	<b>862</b>	<b>862</b>	<b>862</b>	<b>2</b>		<b>-900</b>	<b>-830</b>	<b>50</b>			
<b>Internal Services</b>																
<b>Pool Cars</b>																
<b>TOTAL</b>	<b>17</b>	<b>19</b>	<b>16</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>								



TOTAL		674	622	598	617	603	596	596	596							
BUDGET Controllable basis		REVENUE							NET CAPITAL							
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP			
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Management Units	Customer Services															
	MTP Variations				2,204	2,204	2,204	2,204	2,204							
#	Customer Services - Staff savings				-33	-66	-66	-66	-66							
626	Wireless Working (Benefits and Revenues)									24						
	TOTAL	2,258	2,204	2,181	2,171	2,138	2,138	2,138	2,138	24						
		1,800	1,962	1,747	1,941	1,997	1,990	1,990	1,990	24	111	136				
Head of Financial Services																
Highways & Transportation	Environmental Improvements															
	MTP Variations															
920	East of Sapley - Preliminary Costs														-15	
	TOTAL	3		7											-15	
Corporate Services	Corporate Management															
	TOTAL	184	209	219	209	209	209	209	209							
Other Expenditure	Interest and borrowing costs															
	MTP Variations				-93	-93	-93	-93	-93							
	Interest				281	779	1,136	1,409	1,605							
	TOTAL	-337	-93	-119	188	686	1,043	1,316	1,512							
	Other expenditure															
	MTP Variations				722	722	722	722	722							
	Pension Fixed Sum				236	479	718	758	758							
	VAT Partial Exemption				3	6	6	6	6	182	182	34	53	34	96	
	Doubtful Debts Provision				-10	-20	-30	-40	-40							
	Variation in MRP				74	198	244	377	475							
	TOTAL	251	722	1,379	1,025	1,385	1,660	1,823	1,921	182	182	34	53	34	96	
	Area based grant															
	TOTAL	-95	-78		-78	-78	-78	-78	-78							



TOTAL		264	242	237	242	242	242	242	242									
BUDGET Controllable basis		REVENUE							NET CAPITAL									
		Actual	Budget	Forecast	Budget	MTP				Budget	Forecast	Budget	MTP					
		2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016		
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017		
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000			
<b>Business Analysis &amp; Project Management</b>																		
<b>MTP Variations</b>						402	402	402	402	402								
891	Business Systems					-4	-4	-28	-28	-58	225	159	220	195	195	195	195	
900	Working Smarter					-21	-21	-21	-21	-21	40	30	23					
893	VoIP Telephony for Leisure Centres									30								
<b>TOTAL</b>		<b>391</b>	<b>402</b>	<b>421</b>	<b>377</b>	<b>377</b>	<b>353</b>	<b>353</b>	<b>323</b>	<b>265</b>	<b>219</b>	<b>243</b>	<b>195</b>	<b>195</b>	<b>195</b>	<b>195</b>		
<b>Head of IMD</b>																		
<b>TOTAL</b>		<b>193</b>	<b>192</b>	<b>184</b>	<b>192</b>	<b>192</b>	<b>192</b>	<b>192</b>	<b>192</b>									
		<b>2,120</b>	<b>2,103</b>	<b>2,124</b>	<b>1,930</b>	<b>1,913</b>	<b>1,954</b>	<b>1,919</b>	<b>1,889</b>	<b>587</b>	<b>797</b>	<b>565</b>	<b>252</b>	<b>252</b>	<b>352</b>	<b>572</b>		
<b>General Manager, Leisure Community Services</b>																		
<b>Leisure Centres</b>																		
<b>MTP Variations</b>						820	820	820	820	820								
857	St Neots LC Development					-149	-149	-149	-209	-209	60					250		
858	Huntingdon LC Development					-11	-11	-11	-11	-11								
896	St Ivo LC - Football Improvements									173								
922	St Ivo LC Redevelopment					-176	-427	-541	-563	-561	2,500	200	3,080					
861	Future maintenance					-42	-42	-42	-42	-42	676	-197	612	422	422	422	535	
22	CCTV Improvements									10	15							
957	Reception Automation									60	60							
956	Replacement Fitness Equipment					20	-22	-22	-22	-22	400	77		275				
	Leisure Savings Target not yet identified					-1	78	55	40	46								
	Estimated need to rephase target					-25	-50	-50	-50	-50								
#	Leisure Savings					90	-190	-300	-400	-400								
	Overperformance					-200												
1000	Ramsey Development					-20	-40	-40	-40	-40	560							
1005	One Leisure - Reduced price increases					150	150	150	150	150								
<b>TOTAL</b>		<b>681</b>	<b>820</b>	<b>344</b>	<b>456</b>	<b>117</b>	<b>-130</b>	<b>-327</b>	<b>-319</b>	<b>3,706</b>	<b>251</b>	<b>4,329</b>	<b>697</b>	<b>422</b>	<b>672</b>	<b>535</b>		
<b>Management units</b>																		
<b>Leisure</b>																		
<b>TOTAL</b>		<b>199</b>	<b>210</b>	<b>208</b>	<b>210</b>	<b>210</b>	<b>210</b>	<b>210</b>	<b>210</b>									
		<b>880</b>	<b>1,030</b>	<b>552</b>	<b>666</b>	<b>327</b>	<b>80</b>	<b>-117</b>	<b>-109</b>	<b>3,706</b>	<b>251</b>	<b>4,329</b>	<b>697</b>	<b>422</b>	<b>672</b>	<b>535</b>		

