DRAFT BUDGET 2012/13 AND MTP (Report by the Head of Financial Services)

1 PURPOSE

1.1 This report updates the approved budget and MTP for all of the currently known changes and proposals so that Members can approve a draft 2012/13 budget and MTP. Inevitably there are still uncertainties but approval of the draft allows detailed disaggregation of costs to manager and service level, ready for the final report in February.

2 BACKGROUND

- 2.1 This report is the second stage of the process leading up to the formal approval of the 2012/13 budget and Medium Term Plan (MTP) next February.
- 2.2 The September Forecast report set the scene by considering the impact of last year's actual spending and other variations on the approved MTP. It highlighted the nature and degree of a range of uncertainties and concluded by providing a range of savings that might still need to be found.
- 2.3 This report now includes all the variations proposed to the existing MTP schemes, latest assumptions on inflation and interest rates, forecasts of what will be achieved from the identified savings proposals and highlights the continuing areas of uncertainty.

3 SUMMARY

Key Points

Strong action and a positive strategy towards growth have resulted in:

- Higher than anticipated revenue reserves due to underspending last year and forecast for this year.
- Savings and efficiency improvements being higher than targeted.
- New Homes Bonus being significantly higher than previously forecast.
- The gap in our 2012/13 budget being closed with no increase in the use of reserves.
- o Increase in minimum level of general reserves from £3M

Current Savings Targets

- The target for Reorganisation savings should be exceeded in 2012/13 and it is expected that future years' targets will be met.
- The Pay and Allowances target would be exceeded by the current consultation proposals.
- Leisure continues to deliver its efficiency targets.
- This report is based on CCTV being operated on a parttime basis rather than being mothballed.
- Discussion continues on the level of savings that can be achieved from Voluntary Sector Grants. The risk assumptions are based on some funding still being made available.

Further Savings Required

Last year's approved plan estimated that a further £0.8m of savings would be required in 2012/3. This draft budget shows that, due to the savings and additional income already identified, no further savings are required for 2012/3 in order to meet the plan. This is based on taking no extra funds from reserves and after providing extra funding in a limited number of areas that members have indicated as priorities.

However there is more uncertainty in later years and the Council will still need to make further savings. For example, in 2014/15 a range of £0.8M to £2.6M is forecast but this is significantly lower than the £1.2M to £4.1M range included in the September Forecast report.

Issues for Members:

The Draft Budget assumes Council Tax rises of 2.5% per year. Members will need to consider the implications of the latest Council Tax freeze grant proposal and whether 2.5% is still appropriate. Decisions will need to be made in February.

Uncertainty is likely to prevail for some years and so it continues to be important that Members resolve any outstanding uncertainties on existing proposals and agree a process for identifying further savings which can be "called off" as information emerges that confirms the need.

4 2010/11 OUTTURN

4.1 The Council was successful in keeping spending £1M below forecast last year, due mainly to one—off savings partially offset by lower planning fees. £1.6M was used from the Special Reserve to fund redundancies leaving a balance of £0.3M. £1.9M was taken from general reserves to fund the spending deficit leaving

Revenue Reserves (including the £0.6M delayed spending reserve) of £14.2M at 1st April 2011.

5. SPENDING VARIATIONS

5.1 The following table summarises the spending variations that have been included:

			REVE	NUE			NET CAPITAL					
SPENDING	F'Cast	Budget		M	ГР		F'Cast	Budget	MTP			
VARIATIONS	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M
VARIATIONS												
Rephasing	-0.1	-0.1	0.1				-4.4	2.7	2.6	0.1	1.1	-0.7
Savings	-0.2	-0.4	-0.7	-0.9	-0.6	-0.7	-2.5	4.1	0.1	-0.2	-0.2	0.4
Extra Cost	0.3	0.5	0.7	0.7	0.7	0.7	1.6	2.0	-1.8	0.4	0.1	2.6
Capital/Revenue							0.1					
Technical	-1.3	-0.5	-0.1	-0.1	0.1	0.1	-1.1	0.1	0.1	0.1		-3.7
Low Risk												
Assumption		0.1	8.0	0.9	1.1	1.4						
Total Variations	-1.2	-0.4	0.8	0.6	1.3	1.4	-6.4	8.9	1.1	0.4	1.0	-1.4

- 5.2 Annex A1 shows a more detailed summary, Annex A2 gives the individual items in each category and is followed by cross referenced brief notes for each significant item.
- 5.3 There is limited opportunity for reducing extra cost items as the majority are unavoidable, required to maintain or replace assets or reflect forecasts to cover potential (contingent) costs that are likely to flow from Government proposals to change the way certain services are delivered.
- 5.4 One of the variations relates to the Huntingdon multi-storey car park for which the agreements need to be signed in December.

 Annex A3 therefore details the change and seeks formal approval.

6. FUNDING

6.1 The table below shows the funding now included in the approved MTP and the succeeding paragraphs provide details of the changes:

FUNDING	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000
Funding in Approved MTP	-18,634	-19,394	-19,717	-20,648	-21,793
New Homes Bonus	-1,876	-2,837	-3,685	-4,826	-6,076
Formula Grant (RSG)	-9,288	-9,235	-8,630	-8,846	-9,067
Council Tax Freeze Grant 2011/12	-184	-184	-184	0	0
Council Tax					
Proceeds	-7,627	-7,686	-7,939	-8,199	-8,468
Level	£127.27	£127.27	£130.46	£133.72	£137.06

TOTAL FUNDING	-18,975	-19,942	-20,437	-21,871	-23,610
Increase	-341	-548	-720	-1,223	-1,817

6.2 New Homes Bonus

NEW HOMES BONUS	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000
Approved MTP	-1,527	-2,129	-2,745	-3,377	-4,025
Draft Budget	-1,876	-2,837	-3,685	-4,826	-6,076
VARIATION	-349	-708	-940	-1,449	-2,051

A clear indication of the New Homes Bonus for 2012/13 is now available and £1,876k should be received. Succeeding years are based on the planning profile but there are two risks to these sums being achieved. Firstly that growth is slower than forecast and secondly that the Government will have to reduce Formula Grant to fully fund the New Homes Bonus. The total cost of New Homes Bonus is forecast to be in the region of £1,500M but only £185M new money has been provided and so the remainder will have to be top-sliced from Formula Grant or Localised Business Rates. The impacts of these risks on this Council are not accurately calculable and so are dealt with in the Risks and Uncertainties section.

Members have expressed interest in the use of the Bonus. It is not ring-fenced for specific communities but there is ample evidence within this report that it will be used to enable the protection of services and for in investment in key growth areas.

6.3 Formula Grant

FORMULA GRANT	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000
Approved MTP	-9,296	-9,203	-8,651	-8,867	-9,089
Draft Budget	-9,288	-9,235	-8,630	-8,846	-9,067
VARIATION	+14	-32	-21	-21	-22

The Formula Grant assumptions have been based on illustrations produced by the LGA. However there is still an element of risk which is compounded by the Government proposal to move to Localisation of Business Rates in 2013/14 to replace Formula Grant.

This will have a major impact on all Councils but until definite proposals are confirmed post-consultation it is impossible to make a reliable assessment. Some possible assumptions are included in the Risks and Uncertainties section.

6.4 Council Tax Freeze Grant

There is no change to the 4 year Reward Grant for not increasing Council Tax Last year. However the Government have now

decided to offer a one year reward grant equivalent to a 2.5% increase to any authority that does not raise its tax level in 2012/13.

6.5 Such temporary reward grants for not raising the Council Tax are implicitly service cuts unless the Government provides head room to allow higher Tax increases in future. The table below shows the extra cuts required as a result of the rewards if this headroom is not provided. Annex B provides greater detail.

COUNCIL TAX FREEZE	2010/	2011/	2012/	2013/	2014/	2015/
REWARD GRANT	2011	2012	2013	2014	2015	2016
February 2011 MTP with first rev						
Extra Savings required		0	-7	-13	-19	-210
February 2012 MTP IF second re						
Extra Savings required		0	-7	-205	-218	-415

6.6 **Council Tax**

The Council currently raises £7.4m through Council Tax by charging the average band D tax payer £124.17. It is the 20th lowest of the 201 District Councils which have an average of £168 and a maximum of £310.

- 6.7 The current MTP and this report are based on keeping the annual Council Tax increase down to 2.5% per year.
- 6.8 Any consideration of higher increases will need to take account of the current legislation for limiting increases. There are suggestions that the new regulations, requiring a positive referendum result before tax increases in excess of a pre-determined level can be made, could be delayed until 2013/14. If this were to be the case then capping, at a level that might be determined retrospectively, could continue for 2012/13.
- 6.9 A number of different scenarios could be considered and all would lead to a reduction in the savings still to be identified. Some examples are given below:

Reduction in unidentified savings required if Council Tax increase is raised from 2.5% per year to:	2013/14 £M	2014/15 £M	2015/16 £M	2016/17 £M
Tax rise %	2.5%	2.5%	5.0%	2.5%
Reduction in savings required £M			0.2	0.2
This compensates for the fall out of the				
2011/12 Council Tax freeze reward grants				
Tax rise %	3.5%	3.5%	5.0%	3.5%
Reduction in savings required £M	0.1	0.2	0.4	0.5
Tax rise %	4.5%	4.5%	5.0%	4.5%
Reduction in savings required £M	0.2	0.3	0.5	0.7

6.10 A decision does not need to finally be made on the Council Tax level until February when further information should be available on the limitation regime that will be applicable (capping or referendum) and the general reaction of Authorities to the new single year freeze grant.

6.11 Reserves

£359k remained in the Special Reserve at 1 April and it is estimated that around £190k will be required for currently expected redundancy and savings related consultancy costs leaving £169k for any further up-front costs required to achieve further savings.

6.12 Given the major levels of uncertainty that exist for local authorities it is currently considered prudent to increase the minimum level of general reserves to £4M. This will be reviewed as and when significant uncertainties are resolved.

7. ASSUMPTIONS

7.1 Annex C Provides information on some key assumptions.

8 RISKS AND UNKNOWNS

- 8.1 The most fundamental issue continues to be the economic impact of the various international financial issues. There are many conflicting views on the scale of the problems ahead for the UK, the eurozone or the USA. There may be further financial impacts on the UK and, if so, there could be impacts on the Council due to:
 - Lower income from planning fees, building control fees and leisure charges.
 - Lower New Homes Bonus
 - More applicants for housing and council tax benefit
 - Higher homelessness
 - Reductions in Government Grant

8.3 The final detail of the Government's proposals resulting from the Hutton review of public sector pensions is still awaited. There are clear indications that changes will emerge that will reduce the cost from options such as introducing increases to employee contribution rates, basing pensions on career averages and altering the age at which pensions become payable. Some benefit has implicitly already been taken in the Actuary's approach last year but it is not yet possible to gauge what further financial impact there might be and in what time-scale.

8.4 Other issues include:

- Delivery of the items contained in the savings list (Annex A2)
- Levels of pay awards, inflation and interest rates
- Ability to maintain income levels
- Grant changes for 2013/14 onwards
- Impact of growth in Business Rates
- Impact of slower home building on New Homes Bonus
- Loss of Formula Grant (or Localised Business Rates) to fund New Homes Bonus
- Costs of demographic growth
- Change in Pension Fund contributions
- Impact of changes to the benefits systems as outlined in the Forecast report
- High priority service developments not already in the MTP and any unavoidable spending requirements not referred to in this report emerging e.g. planning appeals
- The potential for costs relating to "orphan" contaminated land sites
- Repayment of past land charge fees
- Low demand for office property in Huntingdon Sale of Castle Hill House and rental of spare capacity in Pathfinder House
- 8.5 Annex E attempts to quantify a lower and higher end assumption of the costs of these items. The table below highlights the results:

		Budget	MTP				
		12/13 £M	13/14 £M	14/15 £M	15/16 £M	16/17 £M	
Proposed F	Range						
•	Lower End	0.1	8.0	0.9	1.1	1.3	
•	Higher End	0.3	2.3	2.7	3.4	4.1	

9. UNIDENTIFIED SAVINGS REQUIREMENT

9.1 Based on the items referred to in previous paragraphs including Council Tax rises of 2.5% and the Lower End risk assumptions the table below shows the forecast net spending and the unidentified savings that are required.

	Budget		M	TP	
SHORTFALL	12/13 £M	13/14 £M	14/15 £M	15/16 £M	16/17 £M
Net Spending	21.7	22.7	23.6	24.2	25.2
Funded by:					
Government Grants	-11.3	-12.3	-12.5	-13.7	-15.1
Council Tax	-7.6	-7.9	-8.1	-8.4	-8.7
Reserves	-2.7	-2.1	-2.2	-0.8	-0.0
Unidentified Savings	-0.0	-0.5	-0.8	-1.3	-1.4
Savings for Higher End assumption	-0.2	-2.0	-2.6	-3.6	-4.2

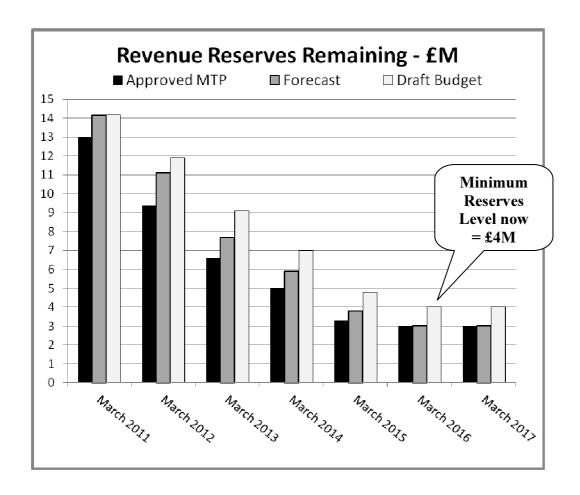
Further detail and additional years are shown in Annex D.

9.2 The following table shows how this has reduced when compared with the approved MTP and the Forecast report considered in September.

UNIDENTIFIED	Budget		MTP		
SAVINGS	12/13 £M	13/14 £M	14/15 £M	15/16 £M	16/17 £M
Approved plan (February 2011)	0.8	1.0	1.5	2.0	2.0
Forecast Report					
Lower End	0.5	1.2	1.2	1.2	1.1
Higher End	1.3	3.6	4.1	5.5	6.0
Draft Budget includin	ıg risk ass	sumptior	ıs		
Lower Risk		0.5	8.0	1.3	1.4
Higher Risk	0.2	2.0	2.6	3.6	4.2

9.3 Annex F shows the resulting controllable budgets by Manager which is the basis on which budgets are controlled on a day to day basis. It should be noted that there are a number of items that cannot be allocated to relevant services at this stage (e.g. the 2012/13 inflation provision) but this will be carried out in time for the February report which can then also provide a service based budget summary.

9.4 The Council's revenue reserves, in accordance with past practice, have been used to produce the smooth savings profile shown in the above table before they reach the new minimum recommended level of £4M. The chart below shows the total remaining each year:



10. TIMETABLE FOR BUDGET APPROVAL

10.1 The key dates in the process are shown below:

December	Draft Budget and MTP
1	Overview & Scrutiny
8	Cabinet
14	Council
February	Final Budget, MTP and Council Tax Level for 2012/13
2	Overview & Scrutiny
16	Cabinet
22	Council

11. **CONCLUSIONS**

- 11.1 Savings and efficiencies, together with the New Homes Bonus, allow next year's budget to be balanced, after the previously planned use of reserves, with only minor savings needing to be found.
- 11.2 Given the significance of New Homes Bonus it is critical that it is regularly reviewed.
- 11.3 Many uncertainties remain and it may be some years before they are significantly reduced.
- 11.4 It is important that the Council focuses on the items that it can influence and the most significant aspects are:
 - Agreement or otherwise of any optional variations in Annex A2.
 - Clarification of any uncertain outstanding savings items as soon as possible.
 - Considering appropriate levels of Council Tax increase (taking account of the Government's latest freeze offer and the limitation mechanism) ready for debate in February.
 - Identification of a list of further acceptable savings that can be ready to introduce at short notice depending on the resolution of some of the unknown items.

12.

RECOMMENDATIONS

Cabinet is requested to:

Note the contents of this report

Consider any comments from Overview & Scrutiny (Economic Well-being)

Make appropriate comments and recommendations to Council on this year's budget.

Approve a supplementary capital budget of £300k as explained in Annex A3.

ACCESS TO INFORMATION ACT 1985

Source Documents:

Working papers in Financial Services

Financial Forecast (September 2011), 2010/11 Outturn, 2011/12 Revenue Budget and the 2012/16 MTP

Project Appraisals

 $\frac{http://www.huntingdonshire.gov.uk/Councils\%20 and\%20 Democracy/Council\%20 Finance/Pages/2011MTPR eview.aspx}{2011MTPReview.aspx}$

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ANNEXS

A1 and A2	Spending Variations Summary and Detail
A3	Huntingdon Multi-storey Car Park
В	Impact of Council Tax Freeze Grants
С	Assumptions
D	Summary Forecast (including Lower End Risks)
E	Risks and Unknowns
F	Controllable Budgets by Manager

			REVE	NUE				N	ET CA	PITAL		
SPENDING	F'Cast	Budget		M	ГР		F'Cast	Budget		M	TP	
VARIATIONS	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M	£M
Approved Net Budg	et/MTP											
Net Spending	22.6	21.3	21.0	21.5	20.9	21.8	11.9	3.3	3.0	2.4	2.8	4.1
Add back savings**		0.8	1.0	1.5	2.0	2.0						
Gross Spending	22.6	22.1	22.0	23.0	22.9	23.8						
VARIATIONS												
Rephasing	-0.1	-0.1	0.1				-4.4	2.7	2.6	0.1	1.1	-0.7
Savings												
Variations	0.1	0.0	-0.2	-0.1	0.1	0.0						
Other	-0.4	-0.4	-0.6	-0.7	-0.7	-0.7	-2.5	4.1	0.1	-0.2	-0.2	0.4
Extra Cost												
Unavoidable	0.1	0.1	0.2	0.2	0.2	0.2	0.7	0.7	-0.5	0.3	0.2	1.0
Assets					0.1		0.2		0.1	0.1	-0.1	1.4
Contingent		0.3	0.5	0.5	0.5	0.5						
Highly Desirable	0.2	0.1	0.1	0.1			0.6	1.3	-1.4			0.1
Other							0.1					0.1
Capital/Revenue							0.1					
Technical	-1.3	-0.5	-0.1	-0.1	0.1	0.1	-1.1	0.1	0.1	0.1		-3.7
Low Risk												
Assumption		0.1	0.8	0.9	1.1	1.4						
Total Variations	-1.2	-0.4	8.0	0.6	1.3	1.4	-6.5	8.9	1.1	0.4	1.0	-1.5
Draft Budget/MTP												
Gross Spending	21.4	21.7	22.7	23.6	24.2	25.2						
Less Savings			0.5	8.0	1.3	1.4						_
Net Spending	21.4	21.7	22.2	22.8	22.9	23.8	5.5	12.2	4.1	2.9	3.7	2.7

				REVENU	JE				N	NET CAPI	TAL				CAPITAL GR	ANTS &	CONTRIF	BUTIONS	
		F'CAST	BUDGET		M	ТР		F'CAST	BUDGET		M	TP		F'CAST	BUDGET		N	ITP	
D:4	Cahama	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016	2011	2012	2013	2014	2015	2016
Bid No.	Scheme	2012 £000	2013 £000	2014 £000	2015 £000	2016 £000	2017 £000	2012 £000	2013 £000	2014 £000	2015 £000	2016 £000	2017 £000	2012 £000	2013 £000	2014 £000	2015 £000	2016 £000	2017 £000
REPH	ASING																		
	Drainage & Sewers																		
978	Alconbury Householder Flood Mitigation													147					
	Planning Policy and Conservation																		
903	Local Development Framework examinations	-98	-62	120	40														
	Economic Development																		
224	Town Centre Developments							86											
358	Ramsey Rural Renewal							63											
509	Industrial Estate Repairs							-8											
850	Huntingdon West Development (Housing Growth Fund)							-4,723	2,181	2,566	50	1,100	-700	-1,127	2,598	-192	-50	-1,100	1,174
	Leisure Centres																		
896	St Ivo LC - Football Improvements	16						173						1,003					
861	Future maintenance							-673	230	40	40	-100		318	-140	-140	-140		
22	CCTV Improvements							5											
956	Replacement Fitness Equipment			3	3	3	3	-40	77										
	Community Safety																		
865	CCTV - Camera replacements							20	27	28	28	28	28						
	Private Housing Support																		
932	Decent Homes - Thermal Efficiency and Category 1 H&S								-64		11	53		-69	53	53	42		
869	Social Housing Grant							133	237										
	Transportation Strategy																		
871	Safe Cycle Routes							68											
351	St Neots Pedestrian Bridges							501											
363	Ramsey Transport Strategy							5											
977	Perry Cycle Scheme							-36						60					
	Public Transport																		
818	Railway Stations - Improvements							-4	20										
625	Huntingdon Bus Station							21											
	Car Parks																		
166	St Neots - Cambridge Road Car Park							-80	89										

				REVENU	IE				ı	NET CAPI	ITAL				CAPITAL GI	RANTS &	CONTRIE	BUTIONS	
		F'CAST	BUDGET	2042		TP	2042	F'CAST	BUDGET	2042		TP	2042	F'CAST	BUDGET	2042		ITP 2045	2040
Bid	Scheme	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Environmental Strategy																		
879	Environment Strategy Funding							47											
	Democratic Representation																		
825	Members Allowances Review				4	-4													
	Offices																		
890	Headquarters							-2	-150						150				
	IT related																		
892	Government Connect	1						74											
495	Corporate EDM							17											
900	Working Smarter							-10	23										
	Other																		
894	Replacement Equipment Document Centre							-75	70	-1	-43	45	5						
	TOTAL	-82	-62	123	47	-1	3	-4,438	2,740	2,633	86	1,126	-667	332	2,661	-279	-148	-1,100	1,174
SAVIN																			
VARIA	TIONS TO PREVIOUSLY IDENTIFIED SAVINGS																		
	Refuse and Recycling																		
#	Increased charges for bulky waste NOTE (1)	20	20	20	20	20	20												
#	Reduce refuse collection by one round (2)		18																
	Parks and Open Spaces																		
#	Transfer Countryside to a trust (3)				100	100	100												
	Leisure Centres																		
#	Transfer Leisure Centres to a Trust (4)					400	400												
	Community Safety																		
#	Mothball CCTV (5)		200	200	200	200	200												
	Customer Services (6)																		
#	Customer Services - Staff savings	16	-23	-31	-31	-31	-31												
#	Reduce call centre hours	-21	-24	-24	-24	-24	-24												
#	Yaxley Customer Service Centre Savings	20	14	34	34	34	34												
#	Close St Ives Customer Service Centre	5	-2	6	6	6	6												
#	Ramsey Customer Service Centre Savings	13	20	20	15	15	15												
#	St Neots Customer Service Centre Savings	-25	-25	-25	-25	-25	-25												

				REVENU	IE				N	IET CAPI	TAL				CAPITAL GI	RANTS &	CONTRIE	BUTIONS	
		F'CAST	BUDGET	0040	M	TP	0010	F'CAST	BUDGET	0010		TP	0010	F'CAST	BUDGET	0040		ITP	0040
Bid	Scheme	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Other																		
975	Procurement Support to ECDC	5	3	3	3	3	3												
#	Reorganisation - Senior managers (7)		-166																
#	Pay & allowances Review (8)	111	-24	-405	-488	-646	-738												
#	Small scale environmental improvements staff saving (9)		25	50	50	50	50												
OTHE																			
J OIIIL	Refuse and Recycling																		
969	Recycling Gate Fees (10)	-228	-175	-124	-118	-111	-105												
971	Reduction in glass sales		-6	-6	-6	-6	-6												
	Public Conveniences																		
1003	South Street, St Neots							5	-15						15				
	Planning Policy and Conservation																		
904	Community Infrastructure Levy – Preparations (11)	35	30	-25	-100	-125	-150												
	Community Initiatives																		
992	Ramsey Library Development							40											
	Leisure Centres																		
857	St Neots LC Development (12)	-146	-109	-75	-75	-135	-135	-60				-66							
923	St Ivo LC Redevelopment (13)		221	-35	-134	-141	-124	-2,300	3,080										
	Additional efficiency savings (14)		-200																
1000	Ramsey Development (15)	20		-10	-10	-10	-10	-560	560										
	Housing Services																		
702	Mobile Home Park, Eynesbury (16)	3	3	3	3	3	3	-73						73					
	Housing Benefits																		
813	Reduction in Benefits Admin Grant		-6	-6	-6	-6	-6												
	Highways Services																		
990	Street naming	-5	-5	-5	-5	-5	-5												
	Environmental Strategy																		
987	PV Panels - Other locations (17)	-2	-44	-62	-62	-62	-62	174	249	187									
988	PV Panels - Eastfield House (17)		-20	-20	-19	-19	-19	111											
	Democratic Representation																		
	Reduced number of cabinet posts	-25	-27	-27	-27	-27	-27				_	_	_						

				REVENU	IE				N	ET CAPI	TAL				CAPITAL GR	RANTS &	CONTRI	BUTIONS	
		F'CAST	BUDGET		M.			F'CAST	BUDGET		M			F'CAST	BUDGET			ITP	
Bid	Scheme	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Twinning	-4	-4	-4	-4	-4	-4												
	IT related																		
893	VoIP Telephony for Leisure Centres							30											
959	Network and ICT Services (18)		-109	-108	-108	-38	-38												
976	ICT Replacements and Virtualisation (19)							140	130	-135	-135	-130	277						
	Customer Services (6)																		
981	Call Centre CRM Replacement		10	-41	-41	-41	-41	20	136										
983	Automated Telephone Payments		-7	-14	-14	-14	-14												
	Other																		
895	Multi-functional Devices							-35	-41	59	-45	-41	80						
	TOTAL	-208	-437	-761	-916	-689	-783	-2,508	4,099	111	-180	-237	357	73	15	0	0	0	0
NET N projec	IL (TRANSFERS ETC.) [Mainly transfer of funding between ts]																		
	Planning Policy and Conservation																		
#	Planning efficiencies		-95	-95	-95	-95	-95												
	Community Initiatives																		
952	Loves Farm Community Centre							-8							235				
	Leisure Centres																		
861	Future maintenance							-200											
956	Replacement Fitness Equipment	20	20	30	30	30	30	-360											
1000	Ramsey Development	-20	-20	-30	-30	-30	-30	360											
1000	Ramsey Development							200											
	Private Housing Support																		
932	Decent Homes - Thermal Efficiency and Category 1 H&S								64										ſ
974	Decent Homes - Thermal Efficiency Improvements								-64										

				REVENU						IET CAP					CAPITAL G	RANTS &			
		F'CAST	BUDGET	0040	M		2010	F'CAST	BUDGET	0040	M ⁻		0040	F'CAST	BUDGET	2010		MTP	0040
Bid	Scheme	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Housing Benefits																		
626	Wireless Working (Benefits and Revenues)							-24											
	Transportation Strategy																		
#	Transport efficiencies – to planning efficiencies		95	95	95	95	95												
	Environmental Improvements														4-				
920	East of Sapley - Preliminary Costs														15				
	Environmental Strategy																		
879	Environment Strategy Funding							-47											
988	PV Panels - Eastfield House							47											
	IT related																		
495	Corporate EDM							25											
891	Business Systems							-15											
891	Business Systems							-25											
	Customer Services																		
#	Reduce call centre system costs		10	30	30	30	30												
981	Call Centre CRM Replacement		-10	-30	-30	-30	-30												
983	Automated Telephone Payments							24											
983	Automated Telephone Payments							15											
	TOTAL	0	0	0	0	0	0	-8	0	0	0	0	0	0	250	0	0	0	0
EXTRA	A COST																		
UNAVO	DIDABLE																		
	Drainage & Sewers																		
985	Internal Drainage Board Levies (20)	10	10	10	10	10	10												
	Planning Policy and Conservation																		
999	Wooley Hill Wind Farm, Appeal Costs (21)	60																	
	Economic Development																		
657	Creative Industries Centre, St Neots (22)			30	6	3	3												
	Housing Services																		
947	Loss of Mortgage Interest (23)	32	42	41	40	40	39	-549						549					
	Private Housing Support																		
866	Disabled Facilities Grants (24)							1,229	793	324	324	174		-148				50	
866	Disabled Facilities Grants (25)												956						400

				REVENU						NET CAPI					APITAL GRA	ANTS & C	ONTRIB	UTIONS	
		F'CAST 2011	BUDGET	2013	M ⁻ 2014	TP 2015	2016	F'CAST 2011	BUDGET	2013	M ⁻ 2014	TP 2015	2016	F'CAST		2013	M ⁻	ГР 2015	2016
Bid	Scheme	2011	2012 2013	2013	2014	2015	2016	2011	2012 2013	2013	2014	2015	2016	2011 2012	2012 2013	2013	2014 2015	2015	2016
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Car Parks																		
480	Implementation of car park strategy (26)			14	28	52	42												
1004	St Neots and Hinchingbrooke Car Park income (27)	20	20	20	20	20	20												
	Environmental Improvements																		
703	Heart of Oxmoor (28)								-1,197						1,197				
	Environmental Strategy																		
918	Building Efficiency Improvements (Salix Grant) (29)	17						19			17	9	72	37					
918	Building Effic. Imps (Potential LC prportion) (29)	-5		24	31	38	44												
	Democratic Representation																		
885	District Elections - No elections every 4th year			7															
826	Electoral Administration Act	-8	8	2	2	2	-6												
	Offices																		
890	Headquarters (30)								1,060	-830					-1,060	830			
	Other																		
982	Reduction in NNDR administration grant	17	17	17	17	17	17												
MAINT	ENANCE/REPLACEMENT OF ASSETS																		
	Refuse and Recycling																		
948	Provision for Bin Replacements (31)							19					75						
	Parks and Open Spaces																		
854	Play Equipment & Safety Surface Renewal (31)							20					20						
	Leisure Centres																		
861	Future maintenance (31)												535						
	Operations Division																		
886	Vehicle fleet replacements. (31)							191	-15	125		-117	592						
	Offices																		
986	Major repairs and replacements (32)										50								
	IT related																		
891	Business Systems (33)		30	30	30	50	20	-26	-10	5		-5							
891	Business Systems (31)									J		•	195						
	• · · · · · · · · · · · · · · · · · · ·																		

				REVENU	IE_					NET CAPIT				C	APITAL GRA	NTS & C	ONTRIBU	TIONS	
		F'CAST	BUDGET		M		2046	F'CAST	BUDGET		MT		2040	F'CAST	BUDGET	2042	MTI		2040
Bid	Scheme	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2015	2015 2016	2016 2017
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
CONT	NGENT ITEMS																		
	Leisure Centres																		
1005	One Leisure - Reduced price increases (34)		150	150	150	150	150												
996	Housing Benefits Loss of Fraud Team Funding (35)			75	75	75	75												
330	Operations Division			13	73	73	13												
991	Agency Worker Regulations (36)	30	129	129	129	129	129												
	Other																		
994	Localisation of Council Tax Benefit (Reductions) (37)			76	76	76	76												
995	Localisation of Council Tax Benefit (Admin Subsidy) (38)			30	30	30	30												
	W DEGIDARI E																		
HIGHL	Y DESIRABLE Planning Policy and Conservation																		
997	RAF Alconbury Development (39)	50	50																
331	Economic Development	00	00																
000		75																	
998	St Neots Development (40)	75																	
	Private Housing Support																		
867	Repairs Assistance (41)					10	10						100						
	Homelessness																		
993	Maintain Service Level (Advice and Homelessness) (42)		35																
	Car Parks																		
923	Extra Car Parking, Huntingdon Town Centre (43)	-10	-73					90	1,317	-1,000					-1,300	1,000			
	Environmental Strategy																		
880	Sustainable Homes Retrofit (44)							485		-415				-485		415			
989	St Neots District Heating Scheme (45)								30	40	40								
	Other																		
1002	Business Continuity Review (46)	10	10																
1001	Cover for Staff Side Representatives (47)	25	50	50	50	25	25												
	. ,																		
OTHE	₹																		
	Refuse and Recycling																		
979	Wheeled Bins for New Properties (48)							80					65						
	TOTAL	323	478	705	694	727	684	1,558	1,978	-1,751	431	61	2,610	-47	-1,163	2,245		50	400

				REVE						NET CAPI					APITAL GRA	NTS & C	ONTRIBU	TIONS	
		F'CAST	BUDGET	0040	M7		0040	F'CAST	BUDGET	0040	M		2242	F'CAST	BUDGET	0040	MTI		0040
Bid	Scheme	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014	2014 2015	2015 2016	2016 2017	2011 2012	2012 2013	2013 2014		2015 2016	2016 2017
No.		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
CAPIT	AL/REVENUE ADJUSTMENTS																		
	Community Facilities																		
863	Community Facilities Grants	13																	
	Housing Benefits																		
984	E Forms							52											
	TOTAL	13	0	0	0	0	0	52	0	0	0	0	0	0	0	0	0	0	0
TECH	IICAL																		
	Future Capital Provision (outturn prices) (50)												-3,951						
	Rule change re Capital Overheads							117	117	117	117								
	2011/12 Outturn (51)	-1,130																	
	Inflation/Pensions		-59	-42	111	252	216	0	-57	-48	-44	9	249						
	MRP	-64	-133	-149	-254	-246	-197												
	Interest	-105	-239	-177	-231	-169	-192												
	Schemes brought forward (52)							-1,200											
	Reduction of T/O allowance (53)			250	250	250	250												
	Savings to be found in February (55)		-82																
	Low End Risk Assumptions (54)																		
	Increase in pay award in 2013/14			196	198	198	201												
	Reduction in Formula Grant in 2013/14			92	92	92	92												
	Business Rates Growth				-86	-177	-272												
	Reduced New Homes Bonus (lower			96	181	295	420												
	completions) Formula Grant reduction due to New Homes		107	214	318	424	530												
I	Bonus																		
	Provision for demographic growth			94	195 -100	297 -100	409 -100												
	Countryside savings			400															
	Community Grants (reduced saving)			100	100	100	100												
	TOTAL	-1,299	-407	674	773	1,215	1,456	-1,083	60	69	73	9	-3,702	0	0	0	0	0	0

Reduction in unidentified savings	7	51 46	724	637	619	

Notes on Significant Spending Variations SAVINGS

1	Increased charges for bulky waste Deleted – not achievable
2	Reduce refuse collection by one round Deferred start date to avoid bank holidays
3	Transfer Countryside to a trust Deleted as unlikely to result in any significant savings. Potential alternative £100k saving included in the low end risk
	assumption.
4	Transfer Leisure Centres to a Trust Deleted as reducing costs without transfer to a trust is regarded as the priority.
5	Mothball CCTV £100k saving assumed based on maintaining a part- time service. More accurate savings figure, potentially higher should be available for
	final budget report.
6	Customer Services - Range of variations that overall increase savings level
7	Reorganisation - Senior managers 2012/13 figure based on redundancies already achieved plus the proposed changes to PPP which are currently being consulted on with the relevant employees. It is assumed that further reorganisations will take place and the 2013/14 target will be achieved.
8	Pay & allowances Review Draft budget figures are based on the proposals that are currently under consultation with the staff side.
9	Small scale environmental improvements staff saving Deleted - Included in error
10	Recycling Gate Fees - Continuation of current year benefits from jointly negotiated gate fee reductions. The charge is related to various indices so may
	rise.
11	Community Infrastructure Levy – Preparations Net income from allowable CIL admin fee offset by start up costs and a contingency for extra admin costs.
12	St Neots LC Development – additional revenue savings
13	St Ivo LC Redevelopment – delayed start resulting in extra revenue cost initially but then an estimated increase in savings
14	Additional efficiency savings One Leisure expectation of extra savings in 2012/13
15	Ramsey Development – Proposed development that estimates a revenue surplus.
16	Mobile Home Park, Eynesbury Sale of a unit bought to allow site works.
17	PV Panels - Eastfield House and Other locations. Proposals based on existing feed-in tariff but the Government has now issued a consultation on reducing
	this for any scheme not commissioned by early December. This and other elements of the proposals mean that the sites and sizes of installation need to
	this for any scheme not commissioned by early December. This and other elements of the proposals mean that the sites and sizes of installation need to be re-assessed to identify the schemes that will give optimum savings. These bids will be adjusted accordingly in the final budget report.
18	
18 19	be re-assessed to identify the schemes that will give optimum savings. These bids will be adjusted accordingly in the final budget report.

EXTRAS Please note that new capital bids for year 5 (2016/17) replace the general provision previously provided in the MTP which is deleted at note 50.

Unav	voidable
20	Internal Drainage Board Levies - Legislative requirement
21	Wooley Hill Wind Farm, Appeal Costs – Estimated costs of defending appeal
22	Creative Industries Centre, St Neots – Less rental income than anticipated
23	Loss of mortgage interest – Impact of a Housing Association repaying a large mortgage.
24	Disabled Facilities Grants - Legislative requirement, Cabinet determined that a temporary delay in the extra cost should not be taken because of the
	impact on this disadvantaged group
25	Disabled Facilities Grants – Legislative requirement, Inclusion of provision for new year 5 of plan.
26	Implementation of car park strategy – Less income from previous round of price increases than originally forecast
27	St Neots and Hinchingbrooke Car Park income - Less income from introduction of charges at 2 St Neots car parks and Hinchingbrooke Country Park than
	originally forecast
28	Heart of Oxmoor – delay in receiving capital receipt
29	Building Efficiency Improvements (Salix Grant) - rephasing, additional bid for year 5 and higher proportion likely to be on Leisure Centres which increases

	the offset to avoid double-counting against Leisure savings target.
30	Headquarters – Reduced forecast of capital receipt for Castle Hill House
Mair	ntenance/Replacement of Assets
31	Various - Provision for new year 5 of MTP
32	Major repairs and replacements – New provision for Pathfinder House
33	Business Systems - Some capital savings but increased revenue costs recognising the requirement to test the market even if the likelihood of cost
	effective replacement is low
Con	tingent Items
34	One Leisure - Reduced price increases - Current indications that the normal January price increase may be counter-productive. Situation will be kept
	under review.
35	Loss of Fraud Team Funding - Potential loss of government funding when benefit changes introduced.
36	Agency Worker Regulations - New legislation increases cost of agency workers but attempts will be made to rebalance use of permanent employees to
	reduce the impact
37	Localisation of Council Tax Benefit (Reductions) – Potential loss of government funding when benefit changes introduced. This will also have an impact on
	County, Police and Fire.
38	Localisation of Council Tax Benefit (Admin Subsidy) - Potential loss of government funding when benefit changes introduced.
High	lly Desirable
39	RAF Alconbury Development - Funding for assessments and specialist work projects.
40	St Neots Development – Development briefs, commercial viability assessments and traffic management studies
41	Repairs Assistance Provision for new year 5 of MTP
42	Maintain Service Level (Advice and Homelessness) – Cost of maintaining homelessness prevention support. Annual bid dependent on economic situation.
43	Extra Car Parking, Huntingdon Town Centre – See Annex A3
44	Sustainable Homes Retrofit – Deferral of sale of houses and reduced values
45	St Neots District Heating Scheme – Provision for design and project management
46	Business Continuity Review – To update and maintain the Council's plans
47	Cover for Staff Side Representatives – degree of consultation that has been and will continue to be necessary at least until forecast savings have been
	delivered is having a serious impact on service provision in some specific areas.
Othe	
48	Wheeled Bins for New Properties – It is possible that in future some of the cost can be passed on to developers but this is likely to be a low priority within
	S106 provision.

TECHNICAL

50	Future Capital Provision (outturn prices) – Deletion of year 5 provision to be replaced by various bids above
51	2011/12 Outturn – general adjustment for expected savings not identified above
52	Schemes brought forward – replaced by actual variations on individual schemes
53	Reduction of T/O allowance – Assumed that as current and future savings are achieved that turnover will fall and that it will be more difficult to cope
	without employing temporary staff to cover any recruitment delay
54	Low End Risk Assumptions – See annex F for more information
55	Savings to be found in February – There are some items that it was not possible to finalise in time for this report that should be sufficient to balance
	2012/13 spending such that no increase in the use of revenue reserves will be required.

			REVE	NUE			NET CAPITAL				CAPITAL GRANTS & CONTRIBUTIONS		
	F'CAST	BUDGET		MTP				F'CAST	BUDGET	MTP	F'CAST	BUDGET	MTP
	2011	2012	2013	2014	2015	2016	2010	2011	2012	2013	2011	2012	2013
	2012	2013	2014	2015	2016	2017	2011	2012	2013	2014	2012	2013	2014
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Approved 2011 Budget/MTP	20	150	150	57	-129	-314	380	900	2,450			1,550	
Proposed Variation	-10	-73					-107	90	1,317	-1,000	•	-1,300	1,000
Draft 2012 Budget/MTP	10	77	150	57	-129	-314	273	990	3,767	-1000		250	1,000

The reasons for the variations are as follows:

- Later opening date provides some revenue savings in 2011/12 and 2012/13 and rephasing of capital costs.
- A £300k overall increase in capital cost due to not needing to sell all of Trinity Place Car Park.
- Church Manor Estates now intend to transfer the Chequers way Disabled Car Park to the Council at nil cost.
- Firm costs have been received from the tenders received for the construction work

The variations proposed in this report would not normally be formally approved until the February meeting of Council. However, there is a need to sign various legal agreements in December under delegated powers, following consultation with the Executive Leader, to ensure that the car park will be completed on time.

It is therefore necessary to obtain Cabinet approval to a supplementary capital estimate of £300k.

COUNCIL TAX FREEZE	2010/	2011/	2012/	2013/	2014/	2015/					
REWARD GRANT - AN ILLUSTRATION	2011	2012	2013	2014	2015	2016					
Tax base		59,460	59,924	60,388	60,852	61,316					
MTP before Reward Grant Introduced											
Council Tax	£124.17	£127.27	£130.46	£133.72	£137.06	£140.49					
Increase (%)		2.5%	2.5%	2.5%	2.5%	2.5%					
Council Tax Income (£000)		7,568	7,817	8,075	8,340	8,614					
Special Government Grant		0	0	0	0	0					
Total Income		7,568	7,817	8,075	8,340	8,614					
February 2011 MTP with first rew	ıard										
Council Tax	£124.17	£124.17	£127.27	£130.46	£133.72	£137.06					
Increase (%)	£124.11	0.0%	2.5%	2.5%	2.5%	2.5%					
, ,				2.5 % 7,878							
Council Tax Income (£000)		7,383	7,627	,	8,137	8,404					
Special Government Grant Total Income		184	184	184	184	0					
Extra Savings required		7,567 <i>0</i>	7,811 <i>-</i> 7	8,062 -13	8,321 -19	-210					
		•	•		,,,						
February 2012 MTP IF second re	ward taken										
Council Tax	£124.17	£124.17	£124.17	£127.27	£130.46	£133.72					
Increase (%)		0.0%	0.0%	2.5%	2.5%	2.5%					
Council Tax Income (£000)		7,383	7,441	7,686	7,939	8,199					
Special Government Grant		184	370	184	184	0					
Total Income		7,567	7,811	7,870	8,123	8,199					
Extra Savings required		0	-7	-205	-218	-415					

ASSUMPTIONS

INFLATION	for Apr 2012	for Apr 2013	for Apr 2014	for Apr 2015	for Apr 2016
Performance Pay	2.0%	2.0%	2.0%	2.0%	2.0%
Pay award	1.0%	2.5%	2.5%	2.5%	2.5%
Prices	2.5%	2.5%	2.5%	2.5%	2.5%
electricity	13.0%	6.0%	13.0%	6.0%	13.0%
gas	16.0%	19.0%	8.0%	11.0%	8.0%
fuel	5.1%	5.0%	5.0%	5.0%	5.0%
car park charges \$\$	10%	10%	10%	10%	10%
planning fees	15.0%	2.5%	2.5%	2.5%	2.5%

\$\$ includes the increases proposed in the MTP proposal to achieve these increases in income.

INTEREST RATES	2011/	2012/	2013/	2014/	2015/	2016/
INTERESTRATES	2012	2013	2014	2015	2016	2017
Temporary Borrowing	0.85%	0.85%	1.85%	2.00%	2.50%	2.50%
Temporary Investments	1.00%	1.10%	1.90%	2.00%	2.50%	2.50%
PWLB 40 year borrowing (EOY) &&	4.75%	4.9%	5.30%	5.40%	5.50%	5.50%

&& used for calculation of Minimum Revenue Provision (MRP)

PENSIONS	2011/	2012/	2013/	2014/	2015/	2016/
FENSIONS	2012	2013	2014	2015	2016	2017
Employers' contribution rate	17.8%	17.8%	17.8%	17.8%	17.8%	17.8%

ANNEX D

	FORECAST	BUDGET		MTI	P					FORE	CAST			
FORECAST	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
2009/10 BUDGET/MTP	22,615	21,348	20,998	21,452	20,949	21,793	22,027	22,647	23,284	23,937	24,610	25,301	26,010	26,740
Variations:	405	222	4	20.4	100	400	004	0.40	000	40=		4-4	400	5.45
Interest	-105	-239	-177	-231	-169	-192	-261	-319	-366	-407	-444	-474	-498	-517
Provision for Loan Repayments	-64	-133	-149	-254	-246	-197	-126	-290	-400	-436	-522	-787	-929	-1,067
Inflation	0	-295	-521	-607	-506	-542	-418	-229	-209	-24	-99	-197	-394	-728
Unidentified Savings	0	751	461	724	637	619	1,159	1,228	1,424	1,405	1,421	1,346	1,017	604
MTP Variations	-1,084	265	1,638	1,740	2,224	2,341	2,308	2,355	2,396	2,444	2,464	2,437	2,367	2,253
total	-1,253	348	1,251	1,372	1,940	2,029	2,662	2,746	2,846	2,983	2,821	2,325	1,563	545
NEW FORECAST	21,362	21,696	22,249	22,824	22,889	23,822	24,689	25,393	26,130	26,920	27,431	27,626	27,573	27,285
FUNDING														
Use of revenue reserves	-2,335	-2,721	-2,115	-2,188	-813	0	0	0	0	0	0	0	0	0
Remaining revenue reserves EOY	11,837	9,116	7,001	4,813	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
New Homes Bonus	-832	-1,876	-2,837	-3,685	-4,826	-6,076	-6,433	-6,611	-6,808	-7,042	-6,983	-6,591	-5,936	-5,027
Special Council Tax Grant 2011/12	-184	-184	-184	-184	0	0	0	0	0	0	0	0	0	0
Special Council Tax Grant 2012/13	40.500	0 000	0.005	0.000	0.040	0.007	0.004	0.500	0.704	40.000	40.050	40 545	40 777	44.047
Formula Grant (RSG) Collection Fund Deficit	-10,522 -105	-9,288 0	-9,235 0	-8,630 0	-8,846 0	-9,067 0	-9,294 0	-9,526 0	-9,764 0	-10,008 0	-10,259 0	-10,515 0	-10,777 0	-11,047 0
		-			•				ŭ	ŭ	ŭ	•		Ŭ
Council Tax COUNCIL TAX LEVEL	-7,383 £124.17	-7,627 £127.27	-7,878 £130.46	-8,137 £133.72	-8,404 £137.06	-8,679 £140.49	-8,963 £144.00	-9,256 £147.60	-9,557 £151.29	-9,868 £155.07	-10,189 £158.95	-10,519 £162.92	-10,860 £166.99	-11,210
% increase	0.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	£171.17 2.50%
£ increase	£0.00	£3.10	£3.18	£3.26	£3.34	£3.43	£3.51	£3.60	£3.69	£3.78	£3.88	£3.97	£4.07	£4.17
A	_ ~~~_									_ `~~ _	_ ~~ _			_ ~
Forecast Capital Spending	5,506	12,198	4,067	2,851	3,736	2,699	2,757	3,272	3,417	3,566	3,718	3,875	4,035	4,200
Accumulated net "Borrowing" EOY	22,711	33,585	36,091	37,188	38,888	39,291	39,473	40,016	40,515	40,933	41,332	41,911	42,600	43,376
Net Interest and Borrowing Costs														
- total	420	944	1,566	1,969	2,374	2,669	2,956	3,120	3,321	3,563	3,744	3,734	3,799	3,896
- as % of total net spending	2%	4%	7%	9%	10%	11%	12%	12%	13%	13%	14%	14%	14%	14%
Unidentified Spending Low End assumption	0	0	-500	-800	-1,338	-1,409	-1,473	-1,987	-2,335	-2,666	-3,114	-3,775	-4,364	-5,172
High End Assumption	0	-200	-2,000	-2,600	-3,638	-4,209								

UNIDENTIFIED SAVINGS RANGE

Section 8 and Annex E of the Report are largely based on those issues where it is reasonably straightforward to make an assessment of the financial impact of the items.

Section 9 highlights the many items where this is not possible and the following table indicates a possible range for this uncertainty. The lower level has been included in the central assumption on a contingent basis.

	Extra s	avings	s need	ed (+)	##:		Extr	a savii	ngs ne	eded (+) ##:	
LOW END ASSUMPTION	12/13	13/14	14/15	15/16	16/17	HIGH END ASSUMPTION	12/13	13/14	14/15	15/16	16/17	
	£M	£M	£M	£M	£M		£M	£M	£M	£M	£M	
Initial level (Section 8 of the report)	0.0	0.0	0.0	0.0	0.0	Initial level (Section 8 of the report)	0.0	0.0	0.0	0.0	0.0	
Increase in pay award:	•											
1% in 2013/14		0.2	0.2	0.2	0.2	2% in 2013/14 then 1% per year		0.4	0.6	0.8	1.1	
Extra reduction in Government Grant in 2013/14												
1%		0.1	0.1	0.1	0.1	2%		0.2	0.2	0.2	0.2	
Growth per year in funding fror	Growth per year in funding from Business Rates growth											
1% per year			-0.1	-0.2	-0.3	2% per year			-0.2	-0.3	-0.5	
Reduction in New Homes Bon	us grant dเ	e to sl	ower h	ousing	comple	etions from 2013/14						
10% lower		0.1	0.2	0.3	0.4	20% lower		0.2	0.4	0.6	0.8	
Reduction in Government Gra	nt due to i	nsuffici	ient Ne	w Hom	es Bon	us funding						
All bodies share loss	0.1	0.2	0.3	0.4	0.5	Local Authorities share loss	0.2	0.3	0.5	0.6	0.8	
Increase in net spending every year to cover cost of increased population. There is no provision for demographic growth in the forecast.												
0.425%		0.1		0.3	0.4	0.85%		0.2	0.4	0.6	0.8	
Cost of taking 2012/13 Council Tax Freeze Grant if Council Tax rise not increased to compensate in 2013/14												
								0.2	0.2	0.2	0.2	
		Potent	ial redu	uction i	n tax b	ase from non-collectable Council Tax	follov		calisati	on redu	uctions	
						Based on 8.4% of £900k		0.1	0.1	0.1	0.1	
						Loss of income in 2012/13 and 2013/			leisure			
						2.5%	0.2	0.2				
						No leisure price increase						
						in 2013/14		0.2	0.2	0.2	0.2	
	0.1	0.7	0.9	1.1	1.3		0.4	2.0	2.4	3.0	3.7	
Savings Items						Savings Items						
						CCTV – further savings	-0.1	-0.1	-0.1	-0.1	-0.1	
Countryside savings			-0.1	-0.1	-0.1	Countryside savings			-0.1	-0.1	-0.1	
Community Grants – less		0.1	0.1	0.1	0.1	Community Grants reductions – less		0.2	0.2	0.2	0.2	
saving						saving						
						Less rental of space in PFH		0.1	0.1	0.1	0.1	
						Lower increase in car park charges		0.1	0.2	0.3	0.3	
	0.0	0.1	0.0	0.0	0.0		-0.1	0.3	0.3	0.4	0.4	
PROPOSED RANGE FROM	0.1	8.0	0.9	1.1	1.3	TO	0.3	2.3	2.7	3.4	4.1	
						Extra cost of high end assumption	0.2	1.5	1.8	2.3	2.8	

^{\$\$} Subject to staff consultation, excludes any redundancy costs

	Extra savings needed (+) ##:								
NOT INCLUDED IN EITHER ASSUMPTION	12/13	13/14	14/15	15/16	16/17				
	£M	£M	£M	£M	£M				
1% increase in non-pay inflation rate if fees and charges adjusted appropriately each year&&					+0.1				
2% change in Pension Fund contributions in 2013/14		+/-0.3	+/-0.3	+/-0.3	+/-0.3				
1% increase in all interest rates from 2012/13 onwards	+0.1	+0.1	+0.1	+0.1	+0.1				
Increase Council Tax rise to 5% in 2013/14 and 2015/16		-0.2	-0.2	-0.4	-0.4				
Increase Council Tax rise to 5% from 2013/14		-0.2	-0.4	-0.6	-0.9				

&& Excludes income items where above inflation increases already assumed

SAVINGS		DR	AFT BUI	OGET		NOTES
SAVINGS	2012	2013	2014	2015	2016	
Scheme	2013	2014	2015	2016	2017	
	£000	£000	£000	£000	£000	
Rental of space in PFH	-75	-150	-150	-150	-150	Problematic - no current interest
Increase in car park charges	-150	-300	-300	-500	-500	This is in addition to the three yearly inflation increases of 10% this year and in 2014/15. Subject
						to review in the light of the car parking management plan which is being updated.
Community Grants reductions	-51	-294	-294	-294	-294	Saving unlikely to be fully achieved. Modified proposals should be available for final budget
						report. Assumed £100k will not be achieved in the low end risk assumption.
Licensing - efficiency and higher	-14	-21	-28	-35	-35	Later years uncertain
charges						
Document Centre - efficiency and	-40	-50	-60	-75	-75	Later years uncertain
external work						

ANNEX F

					REVEN	UF						NET C	APITAL			
		Actual	Budget	Forecast	Budget	-	M	TD		Budget	Forecast	Budget	TI II AL	MT	D.	
BUD	OGET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			1		2012		'		2016	2011			2013	2014		
		2011 £000	2012 £000	2012 £000	£000	2014 £000	2015 £000	2016 £000	£000	£000	2012 £000	2013 £000	£000	£000	2016 £000	2017 £000
Managing Directors and Co	orporate Office	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000
Corporate	2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -															
Services	Corporate Management	_														
	TOTAL	266	158	151	158	158	158	158	158							
			ı													
Management Units	Director of Central Services	_														
	TOTAL	173	184	177	184	184	184	184	184							
			ı													
Management Units	MD - Env. & Comm. Services	_														
	TOTAL	170	178	172	178	178	178	178	178							
			l													
Management units	MD - Resources	-														
	TOTAL	134	131	126	131	131	131	131	131							
Former PPP			l													
Planning	Economic Development															
"	MTP Variation				153	153	153	153	153							
#	Town Centre Partnerships - reduced funding				-40	-60	-60	-60	-60							
	TOTAL	163	153	153	113	93	93	93	93							
			l													
	Community initiatives					- 22										
	TOTAL	-29	36	68	36	36	36	36	36							
Corporate																
Services	Corporate Management															
	TOTAL	104	59	55	59	59	59	59	59							
	Non-Distributed Costs (pensions)															
	TOTAL	231	218	188	218	218	218	218	218							

						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		M	ГР		Budget	Forecast	Budget		M	ГР	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Management Units		Policy People & Partnerships															
		MTP Variations				1,212	1,212	1,212	1,212	1,212							
	#	Central Services - Reorganisation				-50	-50	-100	-100	-100							
		TOTAL	1,170	1,212	959	1,162	1,162	1,112	1,112	1,112							
Internal Services		Human Resources															
		TOTAL	172	202	219	202	202	202	202	202							
			2,554	2,531	2,268	2,441	2,421	2,371	2,371	2,371							
				_,,	,,	,	,	-,~-	_,	-,							
Head of Legal & De	nocrati	ic Services															
Environmental Servi		Environmental Health (Licensing)															
Liiviioiiiieitai oeivi	CCS	MTP Variations				-267	-267	-267	-267	-267							
	#	Licensing - efficiency and higher charges				-201 -7	- 207 -14	- 207 -21	- 207 -28	-28							
	"	TOTAL	-262	-267	-267	-27 4	-281	-288	-29 5	-295							
		IOTAL	-202	-201	-201	-214	-201	-200	-295	-293		_					
Planning		Economic Development (Estates)															
Fiaming		MTP Variation				-1,529	-1,529	-1,529	-1,529	-1,529							
	239	New Industrial Units				-1,329 -28	-1, 329 -28	-1, 329 -28	-1, 329 -28	-1, 329 -28							
	657	Creative Industries Centre, St Neots				-20	-20	-20	-20	-20 -3							
	509								-3	-3	16	8					
	303	Industrial Estate Repairs TOTAL	-1,386	-1,529	-1,420	-1,557	4 557	1 557	4 ECO	-1,560	16	8					
		IOTAL	-1,380	-1,529	-1,420	-1,55/	-1,557	-1,557	-1,560	-1,560	10	ŏ			_		
Corporate																	
Services		Corporate Management															
		TOTAL		2	2	2	2	2	2	2							
Corporate Services		Democratic representation															
		MTP Variations				534	534	534	534	534							
	825	Members Allowances Review						4									
	826	Electoral Administration Act			-8		-6	-6	-6	-6							
		Reduced number of cabinet posts				-27	-27	-27	-27	-27							
		Twinning				-4	-4	-4	-4	-4							
		TOTAL	501	534	491	503	497	501	497	497							

						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		М	TP		Budget	Forecast	Budget		M	ТР	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
		Central services (elections/land charges)															
		MTP Variation				10	10	10	10	10							
	885	District Council Elections - No elections every fourth					70										
		year TOTAL	-48	10	-36	10	-73 - 63	10	10	10							
		TOTAL	-48	10	-30	10	-63	10	10	10							
Internal Services		Document Centre															
		MTP Variation				604	604	604	604	604							
	380	Replacement Printing Equip.				•••		• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •				70			208	
	894	Replacement Equipment Document Centre									78	3	70	29	11	45	5
	895	Multi-functional Devices									45	10		80			80
	#	Document Centre - efficiency and external work				-7	-17	-27	-42	-42							
		TOTAL	489	604	535	597	587	577	562	562	123	13	140	109	11	253	85
Management Units		Legal & Democratic Services															
		TOTAL	1,282	1,137	927	1,137	1,137	1,137	1,137	1,137							
			576	491	232	418	322	382	353	353	139	21	140	109	11	253	85
Head of Housing Se	rvices																
Housing Services		Housing Services															
	700	MTP Variations				-5	-5	-5	-5	-5		70					
	702	Mobile Home Park, Eynesbury				3	3	3	3	3		-73					
		TOTAL	-23	-5	-9	-2	-2	-2	-2	-2		-73					
		Private housing support															
		MTP Variation				29	29	29	29	29							
	947	Mortgage Fall-out			32	43	43	43	43	43		-549					
	866	Disabled Facilities Grants			02	10	10	10	10	10	800	2,029	1,593	1,124	1,124	1,124	956
	867	Repairs Assistance									100	100	100	100	100	100	100
	932	Decent Homes - Thermal Efficiency and Category 1 H&S													11	53	
	869	Social Housing Grant										133	237				
		TOTAL	-51	29	3	72	72	72	72	72	900	1,713	1,930	1,224	1.235	1,277	1,056

						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		M	ГР		Budget	Forecast	Budget		M.	ΤР	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
		Homelessness															
		MTP Variations				173	173	173	173	173							
	945	Priority Needs Scheme (End of temporary Savings)				31	33	33	33	33							
	##	Homelessness Grant					85	85	85	85							
		TOTAL	209	173	154	204	291	291	291	291							
Management Units		Housing															
		MTP Variations				1,095	1,095	1,095	1,095	1,095							
	993	Maintain Service Level (Advice and Homelessness)				35											
	#	Housing staff efficiency savings				-55	-55	-55	-55	-55							
		TOTAL	1,045	1,095	1,067	1,075	1,040	1,040	1,040	1,040							
			1,180	1,292	1,215	1,349	1,401	1,401	1,401	1,401	900	1,640	1,930	1,224	1,235	1,277	1,056
Head of Environmen	tal and	Community Services															
Environmental Servi		Environmental Health															
		MTP Variations				176	176	176	176	176							
	911	House Condition Survey							55								
	927	Air Quality Monitoring Equipment				-30							30				
		TOTAL	195	176	191	146	176	176	231	176			30				
		Planning Policy & Conservation															
		MTP Variations				8	8	8	8	8							
	953	Parish Planning							-7	-7							
		TOTAL		8	8	8	8	8	1	1							
Community																	
Services		Community initiatives															
	400	MTP Variation				409	409	409	409	409	4.4	4.4					
	423	Community Information Project									11	11					
	992	Ramsey Library Development									45	40	45				
	952	Loves Farm Community Centre									45	37	-45				
	863	Community Facilities Grants				-51	-294	-294	-294	-294							,
		TOTAL	407	409	387	358	115	115	115	115	56	88	-45				

						REVEN	UE					NET C	APITAL				
			Actual	Budget	Forecast	Budget		M	ТР		Budget	Forecast	Budget		M.	TP	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
		Leisure policy															
		MTP Variation				213	213	213	213	213							
	845	Physical Activity Initiatives for Adults					-7	-9	-9	-9							
		TOTAL	232	213	257	213	206	204	204	204							
Community safety		Community Safety															
		TOTAL	46	114	45	114	114	114	114	114							
Management Units																	
		MTP Variation				1,517	1,517	1,517	1,517	1,517							
	#	Environmental & Community Health savings					-75	-75	-75	-75							
		TOTAL	1,504	1,517	1,424	1,517	1,442	1,442	1,442	1,442							
			2,384	2,437	2,312	2,356	2,061	2,059	2,107	2,052	56	88	-15				
							,										
Head of Operations																	
Environmental Service	ces	Refuse collection & Recycling															
		MTP Variations				2,188	2,188	2,188	2,188	2,188							
	969	Recycling Gate Fees				-157	-106	-100	-93	-87							
	948	Provision for Bin Replacements									31	50	33	38	48	340	75
	979	Wheeled Bins for New Properties									126	206	143	143	139	79	65
	#	Increased charges for bulky waste				20	20	20	20	20							
	#	Reduce refuse collection by one round				-82	-100	-100	-100	-100							
		TOTAL	1,737	2,188	1,902	1,969	2,002	2,008	2,015	2,021	157	256	176	181	187	419	140
			,				,										
		Drainage and sewers															
		TOTAL	6	11	7	11	11	11	11	11							
		Street cleaning and litter															
		TOTAL	910	1,002	943	1,002	1,002	1,002	1,002	1,002							
									,	,							
Planning		Markets															
		TOTAL	-122	-165	-136	-165	-165	-165	-165	-165							
		IVIAL	-122	-103	-130	-103	-103	-103	-103	-103							

						REVEN	UE						NET C	APITAL			
	DUD		Actual	Budget	Forecast	Budget		M.	TP		Budget	Forecast	Budget		МТ	ГР	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Community safety		CCTV															
		MTP Variations				365	365	365	365	365							
	865	CCTV - Camera replacements										20	27	28	28	28	28
	#	Reduce CCTV to a basic service				-43	-43	-43	-43	-43							
	#	Mothball CCTV				-100	-100	-100	-100	-100							
		TOTAL	430	365	356	222	222	222	222	222		20	27	28	28	28	28
Community																	
Services		Countryside															
		MTP Variations				384	384	384	384	384							
	#	Countryside - reduce staff and increase income				-48	-98	-98	-98	-98							
		TOTAL	357	384	367	336	286	286	286	286							
		Parks															
		MTP Variations				11	11	11	11	11							
	854	Play Equipment & Safety Surface Renewal									50	70	20	20	20	20	20
		TOTAL	-29	11	11	11	11	11	11	11	50	70	20	20	20	20	20
Highways &		Car parks															
Transportation						4 220	4 220	4 220	4 220	4 220							
	480	MTP Variations Implementation of car park strategy				-1,220 -10	-1,220 -20	-1,220 -30	-1,220 -40	-1,220 -84							
	1004	St Neots and Hinchingbrooke Car Park income			20	20	20	-30 20	- 4 0 20	-0 4 20							
	1004	TOTAL	-1,063	-1,220	-1,125	-1,210	-1,220	-1,230	-1,240	-1,284							
		IOIAL	-1,003	-1,220	-1,123	-1,210	-1,220	1,230	-1,240	-1,204							
Corporate																	
Services		Central services (emergency planning)															
		TOTAL	29	30	13	30	30	30	30	30							
Management Units		Operations															
		MTP Variations				1,423	1,423	1,423	1,423	1,423							
	#	Operations Division Reorganisation				-54	-54	-54	-54	-54							•
	991	Agency Worker Regulations (to be allocated)			30	129	129	129	129	129							
		TOTAL	1,410	1,423	1,307	1,498	1,498	1,498	1,498	1,498							

						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		M	ГР		Budget	Forecast	Budget		M	TP	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Internal services		Grounds Maintenance															
		MTP Variations				917	917	917	917	917							
	#	Reduced grounds maintenance standards				-150	-150	-150	-150	-150							
		TOTAL	827	917	821	767	767	767	767	767							
				-													
		Other internal services (vehicles & plant)															
		MTP Variations															
	886	Vehicle fleet replacements.									551	742	792	1,046	908	942	592
		TOTAL	25		14						551	742	792	1,046	908	942	592
			4,517	4,946	4,480	4,471	4,444	4,440	4,437	4,399	758	1,088	1,015	1,275	1,143	1,409	780
					,	,						•	,	•			'
Head of Planning Se	rvices																
Planning		Development control															
Ĭ		MTP Variations				-948	-948	-948	-948	-948							
	904	Community Infrastructure Levy - Preparations				-5	-60	-135	-160	-185							
	997	RAF Alconbury Development			50	50											
	999	Wooley Hill Wind Farm, Appeal Costs			60												
		TOTAL	-556	-948	-738	-903	-1,008	-1,083	-1,108	-1,133							
		Planning policy and conservation															
		MTP Variations				410	410	410	410	410							
	903	Local Development Framework examinations				-62	-80	-160	-200	-200							
	358	Ramsey Rural Renewal				-2	-5	-5	-5	-5		63					
	909	Great Fen Project - Governance arrangements						-20	-20	-20							
		TOTAL	141	410	388	346	325	225	185	185		63					
		Economic Development															
		MTP Variations				2	2	2	2	2							
	401	Huntingdon Town Centre Development									12	12					
	224	Town Centre Developments									210	296	80				
	850	Huntingdon West Development (Housing Growth									4,723		000	0400	700	700	-700
	998	Fund)			75								902	2136	-700	-700	
	JJ0	St Neots Development		•	75		•	•	_	•	4045	202	000	0.400	700	700	700
		TOTAL		2	88	2	2	2	2	2	4,945	308	982	2,136	-700	-700	-700

						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		М	ГР		Budget	Forecast	Budget		M	ГР	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
		Planning delivery grant															
		TOTAL		9	9	9	9	9	9	9							
Highways &																	
Transportation		Transportation Strategy															
	0=4	MTP Variation				95	95	95	95	95		••					
	871	Safe Cycle Routes										68					
	351	St Neots Pedestrian Bridges										501					
	363	Ramsey Transport Strategy										5					
	977	Perry Cycle Scheme										-36					
		TOTAL	76	95	96	95	95	95	95	95		538					
		Public transport incl. concessionary fares															
		MTP Variations				10	10	10	10	10							
	818	Railway Stations - Improvements									26	22	20				
		TOTAL	598	10	17	10	10	10	10	10	26	22	20				
		Car parks (policy)															
		MTP Variation															
	#	Increase in car park charges				-150	-300	-300	-500	-500							
	923	5. 0 D. I. II I. J. T. O. I.			40		400	07	4.40	004	900	990	3,767	-			
		Extra Car Parking, Huntingdon Town Centre			-10	57	130	37	-149	-334			,	1,000			
		TOTAL				-93	-170	-263	-649	-834	900	990	3,767	1,000			
Management units		Planning															
1		MTP Variations				2,251	2,251	2,251	2,251	2,251							
	#	Planning efficiencies				-95	-95	-95	-95	-95							
	739	Proposed use of Planning Delivery Grant				-73	-73	-73	-73	-73							
	655	Electronic Document Imaging				4	4	4	4	4							
	656	Planning Enforcement Monitoring Officer				4	4	4	4	4							
		TOTAL	2,169	2,251	1,965	2,091	2,091	2,091	2,091	2,091							
			2,428	1,829	1,825	1,557	1,354	1,086	635	425	5,871	1,921	4,769	1,136	-700	-700	-700
				1,020	1,020		1,007	1,000	000_	720_		1,321		_ ','''	-100_	-700	

						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		МП	ГР		Budget	Forecast	Budget		M.	TP	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Head of Environmen	tal Man	agement															
Environmental Serv	ces	Drainage and sewers															
		MTP Variations				425	425	425	425	425							
	985	Internal Drainage Board Levies			10	10	10	10	10	10							
		TOTAL	425	425	436	435	435	435	435	435							
		Public conveniences															
		MTP Variations				20	20	20	20	20							
	1003	South Street, St Neots										5	-15				
		TOTAL	31	20	20	20	20	20	20	20		5	-15				
		Environmental Health (energy efficiency)															
		MTP Variations				83	83	83	83	83							
	879	Environment Strategy Funding								-35	55	55	55	55	55		
	880	Sustainable Homes Retrofit				-10	-10	-10	-10	-10	-485			-415			
	882	Energy and Water Efficiency					-20	-20	-20	-20							
	918	Building Efficiency Improvements (Salix Grant)			17	-33	-52	-78	-104	-124	55	74	58	77	95	71	72
	918	Building Effic. Imps (Potential LC prportion)			-5	21	37	57	78	94							
	987	PV Panels - Other locations				-44	-62	-62	-62	-62		174	249	187			
	988	PV Panels - Eastfield House				-20	-20	-19	-19	-19		158					
	989	St Neots District Heating Scheme											30	40	40		
		TOTAL	84	83	86	-3	-44	-49	-54	-93	-375	461	392	-56	190	71	72
		Closed Churchyards															
		TOTAL	5	5	5	5	5	5	5	5							
				ı													
Planning		Building Control															
		TOTAL	-456	-530	-495	-530	-530	-530	-530	-530							
Community				ı													
Services		Community initiatives															
		TOTAL	6	6		6	6	6	6	6							

						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		МТ	ГР		Budget	Forecast	Budget		МТ	Ъ	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
H'ays & Transportati	on	Public transport															
		MTP Variations				101	101	101	101	101							
	625	Huntingdon Bus Station									40	61					
		TOTAL	126	101	92	101	101	101	101	101	40	61					
		Highways Services (street naming)															
		MTP Variations				45	45	45	45	45							
	844	Street naming and numbering				-5	-5	-5	-5	-5							
		TOTAL	25	45	25	40	40	40	40	40							
		Car parks (assets)															
		MTP Variations				45	45	45	45	45							
	461	Car Park Repairs									86	86	60	60	31		
	166	St Neots - Cambridge Road Car Park									80		89				
		TOTAL	46	45	45	45	45	45	45	45	166	86	149	60	31		
		Environmental Improvements															
	700	MTP Variations				42	42	42	42	42			4.000				
	703	Heart of Oxmoor	100										-1,366				
		TOTAL	130	42	42	42	42	42	42	42			-1,366				
Management units		Environmental Management															
management units		MTP Variations				1,698	1,698	1,698	1,698	1,698							
	831	Technical Services Restructuring				-39	-39	-39	-39	-39							
	001	TOTAL	1,557	1,698	1,423	1,659	1,659	1,659	1,659	1,659							
		IVIAL	1,337	1,030	1,423	1,000	1,000	1,000	1,000	1,000							
H D C Offices		Offices															
		MTP Variations				1,012	1,012	1,012	1,012	1,012							
	890	Headquarters									2		-900	-830			
	986	Major repairs and replacements													50		
	#	Rental of space in PFH				-75	-150	-150	-150	-150							
		TOTAL	781	1,012	946	937	862	862	862	862	2		-900	-830	50		
Internal Services		Pool Cars															
		TOTAL	17	19	16	19	19	19	19	19							

			2,777	2,971	2,641	2,776	2,660	2,655	2,650	2,611	-167	613	-1,740	-826	271	71	72
				_	_	REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		M	ГР		Budget	Forecast	Budget		M	ГР	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Head of Customer Services																	
Planning		Economic Development (NNDR relief)															
		TOTAL	44	29	23	29	29	29	29	29							
				l													
Housing Services		Housing benefits															
	813	MTP Variations				-592	-592	-592	-592	-592							
		Reduction in Benefits Admin Grant (Part)				35	35	35	35	35		F0					
	984 996	E Forms										52					
	990	Loss of Fraud Team Funding (Part)			=0.4		53	53	53	53							
		TOTAL	-757	-592	-701	-557	-504	-504	-504	-504		52					
Corp'rate Services		Local Taxation & Benefits															
		MTP Variations				-942	-942	-942	-942	-942							
	996	Loss of Fraud Team Funding (Part)					22	22	22	22							
	813	Reduction in Benefits Admin Grant (Part)				16	16	16	16	16							
	982	Reduction in NNDR administration grant			17	17	17	17	17	17							
	994	Localisation of Council Tax Benefit (Reductions)					76	76	76	76							
	995	Localisation of Council Tax Benefit (Admin Subsidy)					30	30	30	30							
		TOTAL	-994	-942	-967	-909	-781	-781	-781	-781		_					
Internal Services		Call Centre															
		MTP Variations				641	641	641	641	641							
	#	Reduce call centre hours				-44	-44	-44	-44	-44							
	981	Call Centre CRM Replacement					-71	-71	-71	-71		20	136				
	983	Automated Telephone Payments				-7	-14	-14	-14	-14		39					
		TOTAL	575	641	613	590	512	512	512	512		59	136				
				ı													
Internal Services		Customer Service Centres															
	ш	MTP Variations				622	622	622	622	622							
	#	Yaxley Customer Service Centre Savings				14	14	14	14	14							
	# #	Ramsey Customer Service Centre Savings				8	8	8	8	8							
	# #	Close St Ives Customer Service Centre				-2	-9 -	-9	-9	-9							
	# #	Reduce hours at Huntingdon CSC				2-	-7	-14	-14	-14							
	#	St Neots Customer Service Centre Savings				-25	-25	-25	-25	-25							

		TOTAL	674	622	598	617	603	596	596	596							
						REVEN	UE						NET C	APITAL			
			Actual	Budget	Forecast	Budget		M	ГР		Budget	Forecast	Budget		МТ	Ъ	
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Management Units		Customer Services															
		MTP Variations				2,204	2,204	2,204	2,204	2,204							
	#	Customer Services - Staff savings				-33	-66	-66	-66	-66							
	626	Wireless Working (Benefits and Revenues)									24						
		TOTAL	2,258	2,204	2,181	2,171	2,138	2,138	2,138	2,138	24						
			1,800	1,962	1,747	1,941	1,997	1,990	1,990	1,990	24	111	136				
Head of Financial																	
Services																	
Highways &	-																
Transportation		Environmental Improvements															
	000	MTP Variations											45				
	920	East of Sapley - Preliminary Costs											-15				
		TOTAL	3		7								-15				
Corporate																	
Services		Corporate Management															
		TOTAL	184	209	219	209	209	209	209	209							
Other Expenditure		Interest and borrowing costs															
		MTP Variations				-93	-93	-93	-93	-93							
		Interest				281	779	1,136	1,409	1,605							
		TOTAL	-337	-93	-119	188	686	1,043	1,316	1,512							
		Other expenditure															
		MTP Variations				722	722	722	722	722							
		Pension Fixed Sum	1			236	479	718	758	758	100	400	^4	50	0.4	00	
		VAT Partial Exemption Doubtful Debts Provision	1			3	6	6	6	6	182	182	34	53	34	96	
		Variation in MRP	1			-10	-20	-30	-40	-40							
		TOTAL	251	722	4 270	74	198	244	377	475	400	400	34	53	34	96	
		TOTAL	251	122	1,379	1,025	1,385	1,660	1,823	1,921	182	182	34	53	34	96	
		Area based grant															
		TOTAL	-95	-78		-78	-78	-78	-78	-78							
		TOTAL	-90	-16		-/0	-/0	-/0	-/0	-10							

		REVENUE											NET CAPITAL								
			Actual	Budget	Forecast	Budget		M	TP		Budget	Forecast	Budget		MT	Р					
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016				
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017				
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000				
Management units		Financial Services																			
		MTP Variations				1,189	1,189	1,189	1,189	1,189											
	975	Procurement Support to ECDC				5	5	5	5	5											
	#	Further Financial Services savings				-24	-24	-24	-24	-24											
		TOTAL	1,141	1,189	1,139	1,170	1,170	1,170	1,170	1,170											
Internal Services		Insurance																			
		TOTAL	373	395	222	395	395	395	395	395											
		Financial services																			
		TOTAL	82	90	58	90	90	90	90	90											
			1,602	2,434	2,905	2,999	3,857	4,489	4,925	5,219	182	182	19	53	34	96					
Head of IMD																					
Internal Services		Helpdesk & Network Services																			
		MTP Variations				1,013	1,013	1,013	1,013	1,013											
	958	Help Desk Saving					75	75	75	75											
	495	Corporate EDM										42									
	959	Network and ICT Services				-130	-129	-129	-59	-59											
	#	IMD Staff savings				-6	-19	-19	-84	-84											
	#	IMD Contract Savings					-75		-40	-40											
	892	Government Connect				11	11	11	11	11	12	86									
	970	Telephony and ICT Network Reneewal														100	100				
	976	ICT Replacements and Server Virtualisation									310	450	322	57	57	57	277				
	##	IMD Infrastructure savings				-15	-15	-15	-15	-15											
		TOTAL	988	1,013	1,044	873	861	936	901	901	322	578	322	57	57	157	377				
		Web & Business Systems																			
	040	MTP Variations				254	254	254	254	254											
	913	Web Advertising income shortfall				-3	-3	-3	-3	-3											
	#	IMD Shared Service Income				-5	-10	-20	-20	-20											
		TOTAL	284	254	238	246	241	231	231	231											
I		Corporate Systems																			

		TOTAL	264	242	237	242	242	242	242	242							
						REVEN	UE	NET CAPITAL									
				Actual Budget Forecast Budget MTP					Budget Forecast Budget MTP								
	BUD	GET Controllable basis	2010	2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016
			2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
		Business Analysis & Project Management															
		MTP Variations				402	402	402	402	402							
	891	Business Systems				-4	-4	-28	-28	-58	225	159	220	195	195	195	198
	900	Working Smarter				-21	-21	-21	-21	-21	40	30	23				
	893	VoIP Telephony for Leisure Centres										30					
		TOTAL	391	402	421	377	377	353	353	323	265	219	243	195	195	195	198
		Head of IMD															
		TOTAL	193	192	184	192	192	192	192	192							
			2,120	2,103	2,124	1,930	1,913	1,954	1,919	1,889	587	797	565	252	252	352	572
General Manager, L	eisure																
Community Services		Leisure Centres															
OCIVICES		MTP Variations				820	820	820	820	820							
	857	St Neots LC Development				-149	-149	-149	-209	-209	60					250	
	858	Huntingdon LC Development				-11	-11	-11	-11	-11							
	896	St Ivo LC - Football Improvements										173					
	922	St Ivo LC Redevelopment				-176	-427	-541	-563	-561	2,500	200	3,080				
	861	Future maintenance				-42	-42	-42	-42	-42	676	-197	612	422	422	422	53
	22	CCTV Improvements				12	12	12	12	12	10	15					
	957	Reception Automation									60	60					
	956	Replacement Fitness Equipment				20	-22	-22	-22	-22	400		77	275			
		Leisure Savings Target not yet identified				-1	78	55	40	46	100			2.0			
		Estimated need to rephase target				-25	-50	-50	-50	-50							
	#	Leisure Savings				90	-190	-300	-400	-400							
		Overperformance				-200	100	500	100	100							
	1000	Ramsey Development				-20	-40	-40	-40	-40			560				
	1005	One Leisure - Reduced price increases				150	150	150	150	150							
		TOTAL	681	820	344	456	117	-130	-327	-319	3,706	251	4,329	697	422	672	53
Management units		Leisure															
		TOTAL	199	210	208	210	210	210	210	210							
			880	1,030	552	666	327	80	-117	-109	3,706	251	4,329	697	422	672	53

	REVENUE									NET CAPITAL							
BUDGET Controllable basis			Budget	Forecast	Budget	MTP		Budget	Forecast	Budget	MTP		ſΡ				
			2011	2011	2012	2013	2014	2015	2016	2011	2011	2012	2013	2014	2015	2016	
		2011	2012	2012	2013	2014	2015	2016	2017	2012	2012	2013	2014	2015	2016	2017	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Non-Allocated Items																ľ	
Non-Allocated	Recharges to non-revenue accounts															ľ	
	MTP Variations				-848	-848	-848	-848	-848							ļ	
	Revenue staff charged to capital									50	50	50	50	50	50	50	
	Rule change re Capital Overheads		2.12		2.12	2.12				-117							
	TOTAL		-848	-929	-848	-848	-848	-848	-848	-67	50	50	50	50	50	50	
	Low End Risk Assumptions																
	MTP Variations															ļ	
	Increase in pay award in 2013/14					196	198	198	201							ļ	
	Reduction in Formula Grant in 2013/14					92	92	92	92							ļ	
	Business Rates Growth						-86	-177	-272							ļ	
	Reduced New Homes Bonus (lower completions)					96	181	295	420							ļ	
	Formula Grant reduction due to New Homes Bonus				107	214	318	424	530								
	Provision for demographic growth					94	195	297	409							ļ	
	Countryside savings						-100	-100	-100							ļ	
	Community Grants (reduced saving)					100	100	100	100								
	TOTAL				107	792	897	1,129	1,379		_						
	Other items															ľ	
"	MTP Variations				-563	-563	-563	-563	-563							ļ	
#	Reorganisation - Senior managers				-306	-470	-470	-470	-470								
#	Pay & allowances Review				-24	-330	-463	-621	-713								
1002	Business Continuity Review			10_	10												
1001	Cover for Staff Side Representatives			25	50	50	50	25	25								
919	E-Marketplace				-25	-28	-28	-28	-28								
	Capital Inflation												97	133	256	249	
	Revenue Inflation				474	1,390	2,145	2,934	3,849								
	Spending Adjustments still to be identified				1	-500	-801	-1,339	-1,409								
	Schemes brought forward									1,200		1,500	500	500	500	500	
	Schemes carried forward				_		_		_	-1,256	-1,256	-500	-500	-500	-500	-500	
	Roundings				-3	-1	-2	-1	-2								
	Savings to be identified for February TOTAL		-563	-10	-82 -467	-452	-132	-63	689	-56	-1,256	1,000	97	133	256	249	
	TOTAL		-1,411	-939	-1,209	- 4 52	-82	218	1,221	-123	-1,206	1,050	147	183	306	299	
TOTAL BUDGET			-1,411 22,615	21,362	21,696	-300	-0Z	210	1,221	- IZ3	-1,200	1,000	47/	103	300	299	